

IBBC

TOGETHER WE BUILD IRAQ

معًا نبني العراق

IBBC

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IBBC BROCHURE 2016

Seventh Edition

IBBC MEMBERS

Aegis
Al Iraqia for Money Transfer Co.
Al Jotun Products (Iraq)
Al Saraji Group
Amec Foster Wheeler
Anwar Soura GCC LTD
ARCHS
Baghdad Chamber of Commerce
Basrah Chamber of Commerce
Basrah Engineering Co.
Bath Spa University
BP
CCC
Control Risks
Dome Group
Erbil Chamber of Commerce
Ernst & Young Iraq
Essar Projects
Eversheds LLP
ExxonMobil
G4S
GardaWorld
Genel Energy
HWH & Associates
ICR Integrity
KAR Group
Karbala Chamber of Commerce
KBR
KCA Deutag
Kingston University
Kuwait Energy
Management Partners
Moby Group
Mott MacDonald
Najaf Chamber of Commerce
Olive Group
Penspen Limited
Perkins + Will
Petrofac
PTS Ltd
PwC
Restrata
Saba Group International
Saipem
Severn Glocon Group
Sheffield Hallam University
Shell
SKA International Group
SNC Lavalin
Solar Turbines
South Group Corporation
SSH Design
Standard Chartered Bank
Stirling Group
Sulzer Pumps
Trade Bank of Iraq
UB Holding
Unatrac/Iratrac
University of Wolverhampton
Upstream Technical Consultants
Vitol Group of Companies
Weir Group
Zaha Hadid Architects
Zain

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Map No. 3835 Rev. 5 UNITED NATIONS
March 2011

Department of Peacekeeping Operations
Cartographic Section



Introduction by Baroness Nicholson of Winterbourne
IBBC Executive Chairman
UK Trade Envoy for Iraq

Welcome to the 2016 edition of the IBBC Members Handbook. You will find within it highly positive business and industrial outcomes carried out across Iraq by the Member Companies who make up IBBC's governing council.

We in the IBBC Board, Executive Committee, Sector Table chairmen and staff are proud and delighted to report success at all levels of members' work.

IBBC promotes business and industry of professional excellence between companies operating in Iraq, Britain, Europe, the US and internationally. As a membership organisation IBBC is a not for profit company in the UK and a registered NGO empowered to work throughout the Federal Republic of Iraq.

Membership applications from companies operating to international CSR standards are particularly welcome.

The goal of IBBC is to enlarge, deepen and strengthen the free market and the private sector in Iraq, by way of supporting and encouraging companies whose high standards in all that they do are well known and valued. IBBC members, whose collective judgement builds the business, have allowed enlargement now to 70 members, in which I am proud to include our Iraq Chambers of Commerce colleagues.

Four UK Universities are now members, and I look to Iraq universities and technical colleges with eager anticipation of their early involvement.

Conferences held in cooperation with the National Investment Commission and local chambers have brought in fresh academic and technical knowledge of a rare excellence, through the IBBC/IENA partnership.

The participation of senior member company executives as conference speakers has given breadth and weight to our deliberations in Baghdad, Erbil, Basrah and in London. Thank you all unstintingly for your great expertise and for your sincere and powerful involvement.

I commit IBBC to furthering your cause with all of our skill and dedication in the coming months ahead..



Baroness Nicholson of Winterbourne
Executive Chairman, IBBC
UK Trade Envoy to Iraq

"The goal of IBBC is to enlarge, deepen and strengthen the free market and the private sector in Iraq, by way of supporting and encouraging companies whose high standards in all that they do are well known and valued."



10 DOWNING STREET
LONDON SW1A 2AA

THE PRIME MINISTER

This publication comes at a time when we must recognise the important role that friends of Iraq, including those engaged in trade and commerce, must continue to play in securing Iraq's stable and prosperous future.

Despite its challenges, Iraq remains a country of enormous potential. The importance of building on our successful trade relationship is clear, and we should continue to highlight the potential for UK companies in Iraq and the expertise that they can bring from across many sectors, including Oil and Gas, Power, Infrastructure, Healthcare, Education, and Aerospace.

Working in partnership with business and the new government of Iraq, we can help develop Iraq's private sector, diversify its economy, and play a substantial role in the development of the country's infrastructure. We welcome the new government in Iraq, led by Prime Minister Abadi, and the importance he has placed on delivering economic development and reform, jobs and improved public services. These are important tools for uniting the country and building a better future for all Iraqis.

Working through UK Trade and Investment and our wider diplomatic network, and in partnership with organisations like IBBC, much could be achieved to realise this vision and it is likely to be hugely beneficial for the people of Iraq and UK business.

I commend the efforts of the IBBC to further energise our commercial and educational relationship with Iraq, and offer my best wishes for its work and that of its members as together we seek to support a stable and prosperous Iraq.

David Cameron

November 2014



Dr. Haider Al-Abadi
Prime Minister
Republic of Iraq

Honorable Baroness Emma Nicholson,

This is a wonderful opportunity to express my deep appreciation for the vital role you play in your capacity as the UK trade envoy and as the chair of IBBC and I am filled with special hope that the activities of these two positions that you hold will have a great effect on the path of development and the historic economic relations between our two countries.

I may not be able to stop at the hard circumstances that my country, Iraq, had been through over the last three decades and what catastrophic effects they had on all aspect and levels, but I certainly can reflect on the deterioration Iraq suffered, as a country with its own geopolitical and economic importance, because of the long years of devastating wars and sanctions. On the other hand there is the hard, continuous and ambitious efforts we spend, with the much recognized support of the friends of Iraq, to activate development sectors and reconstruction of infrastructure and to stimulate factors of economic, scientific and cultural development to provide a better future for all Iraqis and the future generations.

It is also equally important to point out that the last few years, after the fall of the despotic totalitarian regime, had brought new horizons that manifested in the form of breaking all links between the narrow, suffocating and violent policy of the past regime and the dynamic desire of this rich with resources, both human and natural, country to be rid of all obstacles that may hinder its development. The result was real opportunities to broaden the scope of creative relations with the developed countries and the ability to benefit widely in the fields of investment and technology, which opens up the horizons of cooperation and makes it much more promising.

On this occasion I would like to express my country's will to rehabilitate its structures and economic policies to make its land a better place and its skies a more suitable environment for the activation and development of the work of your vital and active institutions.

Dr. Haider Al-Abadi
Prime Minister
Republic of Iraq

"I would like to express my country's will to rehabilitate its structures and economic policies to make its land a better place and its skies a more suitable environment for the activation and development of the work of your vital and active institutions."





HMA Frank Baker, OBE
British Ambassador to Iraq

I am delighted to have been asked to contribute to this year's IBBC brochure, in support of Baroness Nicholson both in her capacity as IBBC Executive Chairman as well as the Prime Minister's Trade Envoy to Iraq. I would also like to thank all of the Members of the IBBC for their continued commitment to Iraq.

Since returning to Baghdad as Ambassador in September 2014 I have been encouraged by the record levels of UK business and exports being delivered across the country. In spite of Iraq's fragile political, security, and economic environment, significant business is being done across all sectors in Iraq.

In particular, I have witnessed firsthand how the IBBC helps its Members to showcase their capabilities and expertise across sectors to assist Iraq develop and realise its huge potential.

Yes it is true that Iraq has struggled to overcome conflict and Iraq's move towards stabilisation has been compounded by the conflict with Da'ish. Therefore defeating Da'ish is rightly the foremost priority for the Iraqi government and the UK is playing a leading role in the Global Coalition effort.

But the Iraqi government also recognises that restoring basic services to the people, rebuilding the country's infrastructure, and creating prosperity by developing a private sector are as important as delivering on the Political, Security, and Humanitarian needs.

Genuine economic reforms including shrinking the public sector, and diversifying the economy are key to Iraq's prosperity. The need for this is clearer than ever given the drastic fall in oil prices which show no signs in the short-term of abating. Nevertheless, the hydrocarbons sector shall remain the bedrock of Iraq's economy.

So as we look forward, my Embassy team and I will proudly continue to work alongside the IBBC and its expanding list of high quality Members, to continue to help influence and assist Iraqi decision makers and opinion formers make the best choices for their country.

In doing so, we will also not forget the past. Iraq has a long trading relationship with the UK, and I want to increasingly see the finest UK companies enter Iraq's market to help Iraq prosper and regain its rightful place in the global race to find and open up new (frontier) economies.

It is clear that Iraq offers one of the largest investment opportunities in the region and there is a real opportunity of positive change in the country. This is backed up by a vibrant, young, and well educated workforce. On the back of this, I am positive that the IBBC and its Members will succeed in their Iraq partnerships, and my Embassy is here to help with your ventures.

I look forward to working with you over the year ahead.

HMA Frank Baker, OBE
British Ambassador to Iraq

"Since returning to Baghdad as Ambassador in September 2014 I have been encouraged by the record levels of UK business and exports being delivered across the country. In spite of Iraq's fragile political, security, and economic environment, significant business is being done across all sectors in Iraq."

EDUCATION IS GREAT

BRITAIN & NORTHERN IRELAND



The UK's Oil and Gas education and training sector has a world-class offer, developed over 30 years of serving the UK industry. From vocational training and higher education to in-career development, choose the UK.

Oil and Gas instructor
On-site training

gov.uk/ukti



Dr Sami al-Araji, Chairman, National Investment Commission of Iraq

Let me say it is a real pleasure to be asked to contribute to this important IBBC brochure.

I would also like to thank Baroness Nicholson and all IBBC members for your contributions to the rebuilding of Iraq – a nation whose future looks staggeringly prosperous.

Economic growth

Investors should know that right now there is a tremendous imbalance between the potential wealth of Iraq and its current situation in terms of both consumer goods and infrastructure. So the catch up is going to be immense. Clear sighted major global corporations are already positioning themselves for this.

"Iraq's cost base is one of the most competitive globally, and even after the generous tax free period of at least 10 years, corporation tax is just 15%."



I would say Iraq has all the ingredients and determination to become one of the most successful economies in the world.

The workforce is well educated and available to investors needs.

Iraq's cost base is one of the most competitive globally, and even after the generous tax free period of at least 10 years, corporation tax is just 15%.

I would also mention the ample opportunities and benefits of partnering with Iraqi state-owned enterprises, service providers, and established independent companies – apart from tax benefits local partners can expedite and navigate the legal and regulatory landscapes as well as provide vital market knowledge.

As Chairman of Iraq's National Investment Commission (NIC) it is my mission to help foreign companies and investors to become part of the massive and historic reconstruction effort.

To this end we are supporting some changes to Iraqi law with exemptions, incentives and guarantees being made available to foreign investors.

The NIC works on a national and provincial level – acting as a one-stop shop to help foreign companies enter and operate efficiently in Iraq and help investors obtain licences, tax exemptions and land.

Iraq and its people want to be a vibrant part of the global economy and we and my excellent team at the NIC are here to help you and your business – we look forward to welcoming you to Iraq: a nation of glittering opportunity.

For more information

www.investpromo.gov.iq

What is IBBC?

The IBBC facilitates business, trade, investment, human resources, training and transfer of technology and know-how into the Republic of Iraq, seeking to bring together Iraqi, British and international companies and public sector bodies through a joint platform identifying mutual interests and common goals. It is a powerful network of the most important Iraqi, British and international businesses, chambers of commerce and universities, enjoying high-level support from both Governments and the EU.

Committed to a free, prosperous and diverse Iraq, the IBBC has created strong relationships that benefit business, industry, education and the people of Iraq. The IBBC is fully supported in its goals by Prime Minister Haider Al-Abadi, and, through him, the National Investment Commission. The IBBC is more than a business initiator, aiming, in co-ordination with the Iraqi Government to promote best practice and international standards to facilitate business and education in Iraq, which is a high potential, emerging market.



Following the successful creation of democratic institutions, Iraq needs to revive and expand its economic base to bring economic security and prosperity to its people.

The IBBC, funded privately by its Members, operates through an independent secretariat in London, Baghdad, Basrah, and Erbil, and is playing a major role in the development of UK and international trade and investment with Iraq.

In addition to the regular Executive Board, the bi-annual Business Council, and the quarterly Sector Table meetings, IBBC Events include:

- Three major conferences in Iraq, usually held in Baghdad, Erbil and Basrah, in partnership with the local government, chambers of commerce and other partner organisations.
- Frequent Trade Missions to different locations in Iraq
- Two major conferences in London each year, as well as two receptions in the House of Lords
- An annual weekend retreat at Cumberland Lodge in Windsor, where invited speakers add to a discussion about a topic of relevance
- Occasional round-table meetings and dinners (between four and six per year) held at the Reform Club and other prestigious venues in London
- Occasional seminars and study groups on subjects of high value such as the fight against corruption and the impact of the Bribery Act

The IBBC is broadly based and driven by the private sector, working closely with the Iraqi and the British Governments, and relevant international institutions.

IBBC Sector Tables

The Iraq Britain Business Council has, at its core, a number of Sector Tables driven by Founder Members. Each Table consists of a small group of companies that have a business interest in the relevant sector. Members are invited to recruit new members and define the goals they would like to achieve.

Sector specific tables

Oil and gas: Iraq has the world's third largest oil resources. These reserves estimated at over 350 billion barrels, and, if these reserves are proven, Iraq would have the largest untapped source of oil globally: but Iraq's petroleum industry has been starved of capital and technological investment for decades. Chaired by Michael Simm of Penspen, the Oil and Gas Sector Table assists Iraq in the sustainable development of its petroleum reserves in order for Iraq to be able to enjoy the best possible economic and social development that such natural resource wealth will bring. The following companies are part of the Oil and Gas Sector Table: **KBR, Kuwait Energy, Penspen Ltd, Severn Glocon Group, Shell, Sulzer Pumps, Weir Group, Mott Macdonald, KCA Deutag, UB Holding, Saipem, Eversheds LLP, Upstream Technical Consultants, KAR Group, ICR, Solar Turbines, SNC Lavalin, Basrah Engineering Group, CCC, Dome Group, ExxonMobil, Amec Foster Wheeler, Genel Energy.**

Construction and infrastructure: With a focus on assisting Iraq in the effective and sustainable development of her infrastructure, the Construction and Infrastructure Sector Table is chaired by Hani Akkawi of CCC. It identifies and categorises the need and best route to market for construction and infrastructure in areas including water, sewerage, roads and airports, and works with Government agencies to support this work. The following companies are part of the Construction and Infrastructure Sector Table: **G4S, Aecom, Essar Projects, ExxonMobil, Amec Foster Wheeler, HWH Associates, KBR, Shell, Olive Group, Mott Macdonald, Perkins+Will, SSH Design, UB Holding, Zaha Hadid Architects, SNC Lavalin.**

Financial and professional services: The Financial and professional services table aims to work with its Iraqi counterparts to support the promotion of a business environment that simplifies and eases the operation of Iraqiand non-Iraqi companies in Iraq. The sector table is chaired by Alistair Kett of PwC. The following companies are part of the Financial and Professional Services Table: **Eversheds LLP, ICR, PTS Ltd, Restrata, SKA International, Trade Bank of Iraq, Standard Chartered, Al-Iraqia for Money Transfer CO., Saba Freight, Management Partners SPC, GardaWorld, G4S, Aegis, Control Risks, Ernst & Young, Olive Group, PwC, Al Saraji Group.**

Education and training: An Education, Training and Heritage Sector Table has been established, chaired by IBBC Associate Director Dr. Alastair Niven, former Principal of Cumberland Lodge, under the patronage of Iraq's Minister for Higher Education Dr. Shahristani. The following companies are part of the education and training table: **Bath Spa University, BP, Control Risks, Amec Foster Wheeler, Penspen Ltd, SSH Design, Kingston University, University of Sheffield Hallam, University of Wolverhampton, Vitol Group of Companies, Control Risks, UB Holding, PwC, Stirling Group.**

Other planned sector tables include: IT and Telecommunications; Health; Agriculture; Manufacturing; Defence; Water and Sanitation; Transport Security and Tourism.

Planned non-sector specific tables: Women in Business, Corporate Social Responsibility, The Legal Environment, Sports.

IBBC Council of Members

Company	Principal Activities	Contact
Aegis	Risk Management Company	Maj.Gen. Binns CBE DSO MC
Al Iraqia for Money Transfer Co.	Financial Services	Mr Haider F. Al-Shamaa
Al Jotun Products (Iraq)	Industrial Paint Products	Mr Alaa Al Tameemi
Al Saraji Group	Risk Management & Logistics	Mr Ali Al Saied
Amec Foster Wheeler	Engineering & Construction	Mr Steve Spicer
Anwar Soura GCC LTD	Construction	Eng. Abdullah al-Jiburi
ARCHS	Construction	Mr Hussain Charchafchi
Baghdad Chamber of Commerce	Business Development	Mr Jaa'far R. Al Hamdani
Basrah Chamber of Commerce	Business Development	Mr Makki Hasan Al Sudany
Basrah Engineering Co.	Construction	Engineer Rasmi Al-Jabri
Bath Spa University	Higher Education	Professor Christina Slade
BP	Oil & Gas	Mr Michael Townshend
CCC	Construction & Infrastructure	Mr Hani Akkawi
Control Risks International	Risk Consultancy	Mr Toby Chinn
Dome Group	Oil & Gas	Mr Amin Jafar
Erbil Chamber of Commerce	Business Development	Mr Dara Jalil Khayat
Ernst & Young Iraq	Financial Services	Mr Bishr Baker
Essar Projects	EPC Contractor	Mr Tapash Bhattacharya
Eversheds LLP	Legal Services	Mr John Kemkers
ExxonMobil	Oil & Gas	Mr Marcus Tripp
G4S	International Risk Consultancy	Ms Angelique Lecorps
GardaWorld	Risk Management Company	Maj. Gen. Andrew Farquhar CBE
Genel Energy	Oil & Gas	Mr Tony Hayward
HWH & Associates	Engineering Solutions	Mr Peter Hunt
ICR Integrity	Oil & Gas	Mr Roger Esson
KAR Group	Oil & Gas	Mr Noel Morris
Karbala Chamber of Commerce	Business Development	Mr Nabeel Al-Anbari
KBR	Const. & Eng. & Servicing	Mr Behzad Kazerani
KCA Deutag	Drilling & Engineering	Mr Rodrigo Rendon
Kingston University	Higher Education	Professor Lesley-Jane Eales-Reynolds
Kuwait Energy	Oil & Gas	Ms Sara Akbar
Management Partners	Consulting	Mr Amar Shubar
Moby Group	Media	Mr Fethi Kirdar
Mott MacDonald	Oil & Gas; Const & Infrastructure	Mr Bob Phillips
Najaf Chamber of Commerce	Business Development	Mr Zuhair Sherba
Nasri Group of Companies	Group of Companies	Mr Nizar Nasri
Olive Group	Risk Management	Mr Christopher St George
Penspen Limited	Oil & Gas	Mr Michael Simm
Perkins + Will	Construction & Infrastructure	Mr Jones Lindgren
Petrofac	Oil & Gas	Mr Ammar Ishaq
PTS Ltd	Logistics	Mr David Brown
PwC	Professional Services	Mr Alistair Kett
Restrata	Integrated Risk Solutions	Mr Mark Alexander
Saba Group International	Logistics	Mr Tarek Makki
Saipem	Oil & Gas	Mr Sahib Sajjad
Severn Glocon Group	Oil & Gas	Mr Colin A. Findlay
Sheffield Hallam University	Higher Education	Professor Philip Jones
Shell	Oil & Gas	Mr Hans Nijkamp
SKA International Group	Aviation Services & Logistics	Mr Mike Douglas
SNC Lavalin	Engineering & Construction	Mr Ghassan Ashqar
Solar Turbines	Engineering & Construction	Mr Walter Berre
South Group Corporation	Construction, Oil & Gas	Mr Ibrahim Aqeel Al Khalidi
SSH Design	Construction & Infrastructure	Ms Karen Mort
Standard Chartered Bank	Banking	Mr Andreas Meletiou
Stirling Group	HSSE	Mr Angus Neil
Sulzer Pumps	Power, Water and Oil & Gas	Mr Andrew Percy
Trade Bank of Iraq	Banking	Mrs Hamdiyah Al Jaff
UB Holding	Group of Companies	Mr Hadi Nezir
Unatrac/Iratrac	Construction Equipment Retail	Mr Ramy Hatem
University of Wolverhampton	Higher Education	Professor Geoff Layer
Upstream Technical Consultants	Oil & Gas	Mr Richard Schembri
Vitol Group of Companies	Engineering Solutions	Ms Khansa Gharbi
Weir Group	Construction & Infrastructure	Mr Vikas Handa
Zaha Hadid Architects	Architecture	Mr Charles Walker
Zain	Telecommunications	Mr Mohammed Charchafchi

IBBC board and staff

IBBC
TOGETHER WE BUILD IRAQ
معاً نبني العراق

Iraq Britain Business Council

A not-for-profit company registered in England and Wales with company number 06929280 and as an NGO in Iraq with registration number 2D76104.

BOARD OF DIRECTORS (unremunerated)

Baroness Nicholson of Winterbourne
Executive Chairman, IBBC; Prime Minister's Trade Envoy to Iraq

Mohammed Charchafchi – Zain Industry
(Zain is the largest telecommunications provider in Iraq and the Middle East)

VICE PRESIDENTS

Lord Green of Hurstpierpoint – Member of the House of Lords
Lord Howell of Guildford – Member of the House of Lords
Lord Robertson of Port Ellen – Member of the House of Lords

EXECUTIVE COMMITTEE

Rasmi Al-Jabri, Basrah Engineering Group
Jim Bowden, KBR
Alistair Kett, PwC
Hadi Nezir, UB Holding
Bob Phillips, Mott MacDonald
Hans Nijkamp, Shell

MANAGEMENT

Christophe Michels, Chief Operating Officer
Dr Alastair Niven LVO OBE, Associate Director
Richard Cotton, Commercial Adviser
Sabrina Bagarella, Marketing and Events Manager
Jeremy Taylor, Administrator

COMPANY SECRETARY

Mr. Damon Parker, Harcus Sinclair, 3 Lincoln's Inn Fields, London WC2A 3AA

ACCOUNTANT

Mr. Keith Bell, Rickard Keen LLP, 7 – 11 Nelson Street, Southend-on-Sea, Essex, SS1 1EH



IBBC MEMBERSHIP PROFILES

The Iraq Britain Business Council (IBBC) was founded in 2009 and today we are very proud of the size of membership which represents a remarkable collection of world class companies.

At present our membership operates broadly across four sectors: oil and gas, construction and infrastructure, financial and professional services and education, training and heritage. As the membership grows we are planning for sector tables in IT and telecommunications, health, agriculture, manufacturing, defence, water, sanitation, transport and tourism.

We also have plans for non-sector specific tables in areas such as: Women in business, corporate social responsibility, legal environment and sports.

These are exciting and challenging times for Iraq and for our growing collection of IBBC members whose long term goal is to cover all sectors of the Iraqi economy.

AEGIS

Aegis is one of the leading security and risk management companies in Iraq. We enable our clients – multi nationals, governments and international agencies – to mitigate or resolve risk and maximise opportunities.



Graham Binns, AEGIS

Unparalleled Experience

Aegis's largest area of business is Iraq, where we have operated continuously for over a decade. From 2003 until 2011, Aegis provided services to the US Army Corps of Engineers. At $1.3 billion, this was the single largest US Department of Defence contract ever awarded to a security company. Aegis continues to operate high profile contracts for the US Government, recently winning a contract to provide static and mobile security at FOB Union III.

Aside from our Government work, Aegis has supported the oil and gas sector in Southern Iraq as well as providing full life support options for defence clients from our business hub in Baghdad.

Broad Range of Services

In addition to offering 'traditional' security services, Aegis supports our clients through a host of complementary security services. The Aegis Group encompasses specialist consultancy, strategic communications, kidnap response, and specialist local engagement services.

Perceptive Risk Analysis

Aegis's analysis arm, Aegis Advisory, offers privileged insights into the complex operating environment of Iraq. Our information supports business in assessing and adjusting their exposure to strategic and operational risks.



Response

Aegis Response is a Kidnap, Ransom and Extortion Response Service, led by a team with over 50 years' experience. Aegis's experienced Response Consultants can guide clients through the entire process, using principles and methodologies developed and proven over several decades.

Strategic Communications

Aethos specialises in conflict transformation, crisis management and stabilisation. Capabilities include strategic campaign planning and delivery, conflict and target-audience analysis, communications strategy, multi-media creative and production, and research and evaluation.

Helping Rebuild Iraq

The Aegis Foundation is our way of putting focused support back into the local economy. Since 2003, the Aegis Foundation has identified, planned and executed more than 300 projects.

For more information

www.aegisworld.com

AL-IRAQIA FOR MONEY TRANSFER COMPANY

Al-Iraqia For Money Transfer was established on April 22, 2008. The Company has increased its capital to twenty one billion and five hundred million Iraqi Dinars (21.500.000.000 IQD) in February 11, 2015. The work in progress is to increase the capital to forty-five billion Iraqi Dinars (45.000.000 IQD) in 2016.

Our Vision

We seek to provide leadership and excellence in the financial sector regionally and internationally.

Our Message

1. Contribute in the development of the financial and economic sector in Iraq
2. Provide excellent services to the importers, exporters and foreign labour
3. Attract efficient human resources to join our successful team
4. Rewording return to the shareholders in the company.

Goals

Our company's goal is to provide significant services distinguished by speed, accuracy, and safety.

Achieving Goals

- Efficient, distinct, sophisticated, advanced management that uses modern theories in leading the company's team and combines centralized and decentralized .
- Organized work structure (distribute assignment and authorities)
- Efficient specialist staff
- Electronic accountant system that works by a unified accounting system
- Secure communication systems
- Training plan to develop the staff's capabilities
- Work on improving the commercial, industrial and agricultural relations
- The company uses a modern media plan
- Our company is a main western union agent
- The company works by the rules and regulations of the central bank of Iraq

For more information:
www.aliraqiamt.org

"Our company's goal is to provide significant services distinguished by speed, accuracy, and safety."

AL JOTUN PRODUCTS

Rawa'at Ema'ar Al-Iraq Co. (REAI) was founded in 2004. It is an Iraqi company and its headquarters are based in Basrah.

The company cooperation with Jotun Paints started in 2005 in the field of Decorative paints. Since then it has opened branches in almost all the major cities, like Baghdad, Erbil, Sulaymaniyeh, Karbala, Najaf, Nasiriyah and Misan. Today it owns 30 Multicolor machines.

Rawa'at started its activities in the field of Protective Coatings in 2006 with Southern Oil Co. (SOC) project and could successfully supply more than 300,000 litres of protective coatings to more than 20 projects in Hydrocarbon Processing, Offshore and Energy Industries.

The company capabilities in executing high quality projects have steadily increased thanks to the many years of experience gained in a fast moving economy and marketplace, executing projects for some of the most prestigious clients in Iraq.

Today, Rawa'at has succeeded to deliver more than 1,800,000 litres of protective coatings to 250 projects including oil and gas.

"RAIA has also undertaken a deliberate expansion of its resources, both human and technical, over the past 10 years, and has also significantly expanded the trading business."

RAIA has also undertaken a deliberate expansion of its resources, both human and technical, over the past 10 years, and has also significantly expanded the trading business.

The highly skilled workforce is working through all levels of the business, with many staff having been with the company from the beginning. In order to maintain this dynamic team, Rawa'at works actively with its partner Jotun Paints in ongoing staff development.

For more information:
www.jotun.com/me/en

AL SARAJI GROUP

Founded in 2004 Saraji Group has a strong reputation for providing market leading security and logistic support services to the defence, government and commercial sectors

Originating in Iraq, the company initially specialised in delivering logistical support services to some of the largest oil and gas service support companies in southern Iraq. With a reputation for professionalism and on-time delivery Saraji Group has since grown considerably and in 2009 expanded its services to offer a leading security product, Mesopotamian Eagles Security (MES), who now serve some of the largest oil and gas companies operating throughout Iraq such as Halliburton, Baker Hughes and the Basra Gas Company (Shell Gas) to name a few.

In 2013 MES achieved Rumaila Operating Organisation (ROO) compliant stature and has been included on the ROO approved security services providers list. Following on from this achievement MES successfully passed their Basra Gas Company (BGC) audit in January 2014 and is now one of only a small handful of companies to appear on the approved Shell security providers list.

As an indigenous company, we understand the ever evolving security landscape from a local perspective, where business growth has developed significantly. Our management's knowledge of local markets and their strong relationships within the area has led to a better understanding and aided us in meeting the needs of our clients.

The company's headquarters are based in Basra, where our senior management team and supporting departments including HR, Finance, Operations, Logistics and Training are based. This enables us to assure our clients that today's challenges will be dealt with swiftly and to the highest level. We also have offices based in the UK where our Intelligence and Marketing functions operate.

In 2013 we introduced Saraji Risk Management (SRM) to our portfolio of products; an operational threat management system that helps our clients understand, manage and mitigate current and potential risks. Our team of Intelligence Managers provide a range of security tools, all of which are essential tools for organisations either looking to enter or who are currently operating in Iraq.



For more information
www.sarajigroup.com

"As an indigenous company, we understand the ever evolving security landscape from a local perspective."

AMEC FOSTER WHEELER

Amec Foster Wheeler is a leading global engineering, procurement and construction contractor delivering high quality, technically advanced, reliable facilities on time, on budget, meeting local content requirements and with a world-class safety record.



Steve Spicer, Amec Foster Wheeler

We offer a complete range of skills and services from the earliest 'ideas' stage of planned investments, through concept selection, frontend engineering design (FEED), EPC, and into commissioning and start-up. Amec Foster Wheeler has permanent offices in 30 countries, including Iraq,and over 13,000 skilled personnel.

We work with clients to develop and deliver creative, 'win-win' solutions in upstream oil & gas, midstream (LNG, gas/coal-to-liquids, gasification, carbon capture & storage and emerging technologies), refining, chemicals, petrochemicals, power, minerals and metals, environmental, pharmaceuticals, biotechnology and healthcare.

We place great emphasis on our commitment to health and safety and are extremely proud of our safety achievements. We have won more than a hundred major safety awards for our outstanding international safety performance from governments, industry bodies and clients over the years. At the end of 2013, we were again honoured with the British Safety Council's highly coveted Sword of Honour, recognised as the pinnacle of safety achievement.

Amec Foster Wheeler has been executing projects in Iraq since the 1930s, designing and building the first oil processing units at Kirkuk and developing the Al-Daura and Basrah facilities, and continues to play a key role in realising Iraq's development vision.

We have executed feasibility studies and FEEDs for two important projects in Iraq's oil sector: the 300,000 bpd Nassiriya refinery and the Iraq Crude Oil Export Expansion (ICOEE) Project.

We are nearing completion of our role as the project management consultant (PMC) for the ICOEE Project. Exporting commenced from Phase 1 in March 2012 and from Phase 2 in March 2014, the total project adding over three million bpd export capacity from the south of Iraq. PMC support continues in relation to the ongoing operations and management support, the removal of the wreck of the Amuriyah as well as close out of the main works.



Through our JV company, Foster Wheeler Kentz Energy Services DMCC, we are undertaking an Engineering and Procurement Services Contract for Shell Iraq's Majnoon Oil Field Development.

For more information amecfw.com

ANWAR SOURA GENERAL CONTRACTING COMPANY LTD

Established in 2003, the company has now successfully completed more than 150 projects in Iraq, valued at more than $1.5 billion.



Abdullah Al Juboori, Anwar Soura GCC

Anwar Soura founded by Mr Abdullah Owayez Hammood Al-Juboori, and the business is currently one of the leading construction companies in Iraq, and is considered to be one of the most active. The country's Ministry of Planning officially ranks Anwar Soura as "Excellent" in its classification system.

Perhaps its most famous recent project is the spectacular Basrah Sports City, which was built at a total cost of more than half a billion US dollars. Another two stadiums, designed to hold 30,000 spectators each, in Basrah and Najaf, are currently under construction. That project's total cost is around $200 million.

In additional to these sports facilities, the company is currently implementing other projects with a value of around $400 million. These are in different construction fields such as roads and bridges, school buildings, and infrastructure.

Mr Al Juboori believes his company's success comes from the highly experienced workforce, the ready access to specialised construction materials, factories and machines, good financial resources, and word-of-mouth from customers impressed by previous projects.

The company has worked alongside, and for, many international concerns such ECCI, BECHTEL, KBR, FLOUR, Mott McDonald, and ministries in Iraq. Also in fields such as Housing and Reconstruction, Education, Youth And Sports, Oil, Higher Education, Electricity, Agriculture, Communications, Municipalities and Public Works.

Anwar Soura has worked on a wide variety of projects, including infrastructure, waste water and water treatment plants, electricity plants, communications, bridges, road networks, housing, school and educational institutes, training schools and camps, heavy industry complexes, factories, irrigation, and sports facilities.

The company currently owns more than 800 pieces of plant and equipment.

For more information
www.jiburico.com



Worker image © Punchstock

BAGHDAD CHAMBER OF COMMERCE

Baghdad Chamber of Commerce is an important organization in Iraq, which has a long history in supporting the national economy through the revitalization of the private sector.



Mr Al Hamdani, Chairman of the Baghdad Chamber of Commerce

The Chamber provides different organizational and advisory services. It is in charge of registering the trademarks of businesses and performs studies of business and marketing conditions in the governorate of Baghdad and proposes solutions to problems hindering development. It also provides commercial arbitration to resolve trade disputes and assigns experts and representatives for this purpose.

Since its establishment in 1926, the Chamber has provided services to traders through the issuance of certificates of origin for all goods produced in Iraq and the issuance and ratification of other necessary business documents. It has also provided advice and information and data to members of the Chamber relating to their commercial activities.



The Chamber contributes to the preparation of publications that aim to spread awareness of the trade between members and raise the professional level. It also provides answers to legal inquiries raised by its members and certifies members' contracts and signatures, when requested to do so.

The Chamber also encourages its members to participate in local and international trade fairs, in coordination with the relevant authorities, to supplement the national economy with the latest market developments and to consolidate relations between the local and international companies.

The Chamber witnessed a notable development in the technical field lately; the data system is now supported with the latest technology and printers to print identity cards and extract immediate reports to overcome all the difficulties that were facing the traders in previous periods. Despite all difficulties, the Chamber has always held conferences, seminars and lectures where it invites foreign and Iraqi experts and traders to discuss relevant issues and produce recommendations and proposals in order to encourage investment and promote an active role for the private sector.

For more information
www.baghdadchamber.com

BASRAH CHAMBER OF COMMERCE

Basrah Chamber of Commerce is the oldest business chamber in Iraq. No one is quite sure when it was established. Some Basrah historians say 1906, others 1926.



Makki Hassan Hamady Al-Sudany, Basrah Chamber of Commerce



Whatever the date, Basrah Chamber is extremely proud of its role in the city's development and of its work bolstering Basrah's reputation as one of the top trading centres in the Gulf region.

More than a thousand companies

The Basrah Chamber is financially independent with a 14-strong board of directors, plus the Chairman and two deputies.

More than a thousand companies are registered and the total membership is just over 25,000.

It is a non-governmental and not-for-profit body.

Twin goals

In the last decade, following the fall of the previous regime in Iraq, Basrah Chamber of Commerce has set itself two important goals.

The first: to develop the activities of its members through regular meetings with their counterparts or exchange visits with similar bodies elsewhere in the Gulf region.

Second: to boost Basrah's commercial and economic potential with the aim of making the city Iraq's economic capital and one of the most important.

Oil is king

The city's economy is largely dependent on the oil industry.

Some of Iraq's largest oil fields are located in the province, and most of Iraq's oil exports leave from Al Basrah Oil Terminal. The South Oil Company has its headquarters in the city.

Substantial economic activity in Basrah is centered around the petrochemical industry, which includes the Southern Fertilizer Company and The State Company for Petrochemical Industries.

For more information

www.bcoc-iraq.net/English/index.htm

BASRAH ENGINEERING GROUP

Basrah Engineering Group was formed in 2005 when three well known engineering companies in Basrah joined together to form the BEG Group headed by Eng Rasmi Al Jabri.



Rasmi Al Jabri, Basrah Engineering Group

The three were:

- Basrah Engineering Contracting and Trading: dealing with general engineering contracts, design, logistics, security and material supply.
- Al-Sadiq Engineering Company: dealing with civil and piling concrete contract works.
- Al-Baidaq Al-Aswad Company: dealing with mechanical and electrical contract works.

BEG is a member of the IBBC, the Iraqi Engineering Union, the Iraqi Contractors Union, the Iraq Chambers of Commerce, the Iraqi Businessmen Council and the Federation of Iraqi Chambers of Commerce Consulting Committee. We have over 90 engineering and technical staff working across south Iraq.

Our projects

Our main activities are:

- Civil and earth works
- Concrete works and ready mix concrete supply
- Soil investigation and piling works
- Water canals and irrigation systems
- Supply, installation and commission of water treatment and water desalination units
- Oil pipe line installation and commissioning
- Installation and commission of control system and instrumentation
- Installation, commissioning and operation of small industrial projects
- Installation and commissioning of diesel powered generator plants including cabling and distribution to consumers
- Repairs and maintenance for all kinds and sizes of H.T. motors, industrial pumps, flow valves, and control valves

BEG has constructed camps which can accommodate up to 50 people, complete with offices, kitchens, rest rooms, recreation areas, restaurants, water network systems, sanitary systems and power generation.

BEG also supply logistical services such as customs clearance, transporting materials and goods to and from Basrah Ports, the supply of desalinated water, potable mineral water, laundry services, and diesel fuel.

For more information

www.Basrahoco.com

BATH SPA UNIVERSITY

Bath Spa University is a leading educational institution in creativity, culture and enterprise. Though innovative teaching and research the University provides a high quality student experience with an overall satisfaction rate of 89 per cent in the latest National Student Survey.



Professor Christina Slade, Bath Spa University

The University builds on a proud heritage, and started over 160 years ago as the Bath School of Art. It enjoyed a reputation as one of the leading art schools in the country, and some of Britain's best known artists, including Walter Sickert and Howard Hodgkin, studied and taught there. Since then the University has grown and is now home to over 7,000 students across three campuses.



Bath Spa University offers a wide range of creative, cultural and humanities-based courses, alongside social sciences and sciences. We also have a long history of teacher education. Collaboration with leading business has created courses that are flexible and relevant to employer needs.

Bath Spa has connections across the world, including 36 partners in 10 countries including Australia, Chile, China, Colombia, Hong Kong, Malaysia, Mexico, Singapore, Indonesia and the USA. These partnerships offer a range of opportunities to the University such as staff and student exchanges, research activity, recruitment and study abroad. These activities ensure that Bath Spa students gain an internationalised student experience which provides them with the skills and knowledge to become socially engaged global citizens.

For more information
www.bathspa.ac.uk

BP IRAQ

BP has a long history of exploration and production in Iraq and is a lead partner for the Rumaila oilfield in Southern Iraq. In 1953 the Iraq Petroleum Company (IPC), of which BP was a partner, discovered oil in the Rumaila prospect, near Basra in southern Iraq.



Michael Townshend, BP Iraq

In more recent times, BP alongside PetroChina and the State Oil Marketing Organisation (SOMO) is working through a Technical Service Contract with Iraq's state-owned South Oil Company to re-develop Rumaila and through it, support the development of a modern Iraq.

The contract was signed in November 2009. Since then, more than two billion barrels of oil have been recovered and a proven 17 billion barrels are available for further recovery. The contract was amended in 2014 and extended by five years to 2034. Today BP and PetroChina have 47.6% and 46.4% respectively, with SOMO holding 6%.

Our aim is to transform Rumaila into a sustainable world-class oilfield through a combination of technology transfer and investment in new equipment, as well as guiding the full potential of a workforce of around 7,000 Iraqis.

The Rumaila oilfield – a supergiant in all respects

Rumaila is the largest oilfield ever discovered in Iraq and is at present one of the largest producing oil fields in the world. Output is currently 1.3 million barrels per day and Rumaila is responsible for producing around 40% of Iraq's oil.

Rumaila's target is to reach a plateau production rate of 2.1 million barrels per day. This represents a further 55 per cent increase on current production, or some 750,000 barrels per day, and by then, according to BP's Energy Outlook 2035, Rumaila will account for nearly three per cent of global oil production.

For more information www.bp.com

"Our aim is to transform Rumaila into a sustainable world-class oilfield through a combination of technology transfer and investment in new equipment, as well as guiding the full potential of a workforce of around 7,000 Iraqis."

CONSOLIDATED CONTRACTORS COMPANY

Consolidated Contractors Company (CCC) was founded in 1952, incorporated under the laws of Lebanon.



Hani Akkawi, CCC

CCC is one of the largest Engineering, Procurement and Construction companies in the Middle East, being ranked by ENR magazine as 22nd in the world. CCC's workforce is over 140,000 personnel in 40 countries across 5 continents, building some of the most challenging and complex facilities.

Our Iraq operation

CCC's operations in Iraq began in the 1960s. Currently CCC has presence and operations in Baghdad, Erbil and Basrah. CCC management is fully committed to the people of the Republic of Iraq and the development and reconstruction of their country.

In Basrah, CCC has established a Fabrication Yard, with 50,000 tons per year fabrication capacity and accommodation for 2,000 occupants. CCC is very much aware of the need to develop and train Iraqi nationals. For this reason, CCC also established a training centre in Basra to develop the skills of Iraqi nationals and help improve their employment prospects in the oil and gas industries.

Our services

Drawing on its long and successful experience, CCC can provide a full range of projects services, from project development, through detailed engineering, procurement and construction, to start-Up, operation and maintenance in the fields of:

- Buildings and civil engineering works
- Oil, gas and water pipelines
- Oil, gas, and petrochemical plants and refineries
- Marine works and offshore installations
- Maintenance of mechanical installations and underwater structures
- Airports and infrastructure projects
- Environmental projects

Our vision

Our philosophy of long term sustainability in countries of operation is transmitted through the establishment of permanent offices and in-country area management who work together with local companies, government officials and clients.

Projects in hand

- Contract for training Iraqi nationals-BP
- Contract WG-CCC Operations and Maintenance-Shell
- First Commercial Production Plant, Slug Catcher-Shell

For more information www.ccc.gr

CONTROL RISKS

Control Risks is a global consultancy. We help our clients understand and manage the risks of operating in unfamiliar or complex environments.

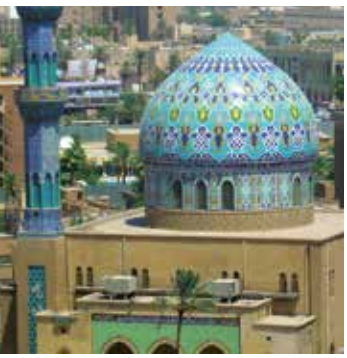


Toby Chinn, Control Risks

Since 1975, our combination of services, our geographical reach and our strong client relationships, have helped clients to realise new opportunities throughout the world.

Helping clients

For many of our clients, Control Risks is an essential partner for entering and working in new markets and countries. The countries where we support clients are distinguished by high levels of foreign investment and economic growth. We work with a range of industries, from oil and gas to financial and professional services, government organisations, mining, telecommunications, power, construction and logistics.



Complexity can be an impediment to investment. Control Risks helps clients understand this complexity so their business can take root and grow. We help clients to look after their reputation, their assets, intellectual property and their people. We offer a diverse range of consultancy services, which we tailor to suit the differing needs of our clients.

Our Iraq operation

We have extensive operational reach and expertise in Iraq. Through our offices in Baghdad, Basrah and Erbil we employ over a 1000 people, most of whom are Iraqi. We have brought large numbers of Iraqis back to the UK for training and induction. We are a respected and attractive employer, offering genuine career opportunities, training and progression into management roles.

We have been supporting client operations in Iraq since 2003. Our commercial clients have carried out projects in almost every industrial sector, including oil, financial services, telecommunications, manufacturing, construction and power.

Control Risks has supported the most prestigious international oil and oil service companies in Iraq. Our work forms a key component of our clients' operations. In turn, our clients' work forms a key component of the development of Iraq's oil industry.

We are committed to knowledge transfer and to building the capacity of local suppliers to provide services which our clients need.

For more information
www.controlrisks.com

DOME

The Dome Group was established in the United Arab Emirates in 1997 and currently has offices in Abu Dhabi, Dubai, Baghdad, Basrah, Erbil, Sana'a and Aden.



Amin Jafar, Dome

The Dome Group provides Health, Safety & Environmental Consultancy, Construction, Maintenance, Project Development and Supply of Equipment & Services to the Oil & Gas, Power and Industrial Sectors. Dome's management team in each country is led by experienced nationals with extensive local knowledge, a high level of competence and a deep commitment to building strong, sustainable and profitable businesses.

We have developed our resources and expertise in response to customer requirements and as a result we are able to offer a complete and unique service.

Dome Group clients in Iraq include Ministry of Oil companies, Ministry of Electricity companies, TPOC, Lukoil, SIPD, ROO, Gazprom and Basrah Gas.



Dome (Al Qubba) Engineering Company

Dome (Al Qubba) Engineering Company is an Engineering & Contracting Company based in Basrah carrying out Construction Services, HSE Consultancy, Maintenance Activities, Geotechnical & Survey Services, and Supply of Equipments to the Oil & Gas and Power Companies in the South of Iraq. It is staffed by a team of experienced and committed Iraqis with extensive knowledge of local conditions and a close working relationship with our clients.

Dome International LLC

Dome International LLC offers clients in Iraq a number of services including Environmental and Occupational Health studies, Safety & Risk Consultancy, Oil & Gas equipment supply, Fabrication, Welding & Machine Workshop, Electrical & Instrumentation installation, Non Destructive Testing (NDT) and Inspection.

For more information
www.domeint.com
www.dome-engg.com

ERBIL CHAMBER OF COMMERCE

The Iraqi Kurdistan Regional Government is implementing ground breaking reforms, such as bank restructuring and private sector development, while simultaneously reducing corruption.



Dara Al Khayat,
Erbil Chamber of Commerce

These are the key elements to the economic growth of the Kurdistan region as a whole – and Erbil in particular.

Strong economic growth: In this booming economic climate, Erbil is now one of the rising stars. First class hotels are being built to accommodate business delegations and the growing tourist trade. Shopping malls and housing projects are springing up, not only in Erbil but also in Kurdistan's main towns and cities. It is not a question of if business opportunities will arise in Kurdistan, they are available now.

How we can help? Erbil Chamber of Commerce can help potential investors make the most out of this amazing growth market. We can facilitate business-to-business meetings between Western companies and their private sector counterparts in Kurdistan. We also aim to improve understanding of the commercial opportunities, expand exports, encourage investments and introduce foreign investors to the Kurdistan region's business and political leaders. The Erbil Chamber of Commerce has more than 32,000 businessmen members and more than 6000 registered companies. We also have close ties with the Suleimaniyah and Dohuk Chambers of Commerce.



The President of the Erbil Chamber is Mr Dara Jalil Khayat. He is also the President of Kurdistan Region Chambers of Commerce and Vice President of Iraqi Federation of Chambers of Commerce.

For more information
www.erbilchamber.org

"We can facilitate business-to-business meetings between Western companies and their private sector counterparts in Kurdistan."

EY

At EY, we are committed to building a better working world – with increased trust and confidence in business, sustainable growth, development of talent in all its forms, and greater collaboration.



Bishr Baker, Senior Managing Partner, EY Iraq

We want to build this world through our own actions and by engaging with like-minded organizations and individuals.

We are 190,000 people based in 728 offices in 150 countries, organized into 28 Regions and four Areas.

All of our people work in one of our service lines – Assurance, Advisory, Tax, Transaction Advisory Services (TAS) – or in Core Business Services (CBS) which provide internal operational support such as HR and IT services.

Our values define who we are.

EY in Iraq

Led by Senior Managing Partner, Bishr Baker, EY's Baghdad office re-opened its doors in 2004 and has expanded since, opening an office in Erbil in 2008 to serve clients in the Kurdistan Region of Northern Iraq and a third office in Basrah in 2014 covering the Southern region of the country.

Our offices currently boast over 60 full-time, locally based professionals supported by over 300 people from our EY Jordan office. The on-ground operations are managed by our Iraq dedicated Partner, Ahmed Elkady, who has overseen the expansion of EY's offices and services since reopening.

"....we are fully dedicated in supporting Iraq's and our client's development and continue to make the necessary investments in supporting their growth. The internal investments in training, development, infrastructure, logistics among others, is a testament to our staying power and commitment to see this vision through..." **Bishr Baker**

We have delivered projects across our Tax, Advisory, Assurance, and Transaction Advisory Services (TAS) practices and have built a robust list of clients that varies across sectors and project types. As such, our client base in Iraq has grown to include the country's biggest governmental institutions, ministries, multi-laterals, local businesses, NGO's, and international investors.

As an officially registered entity, EY Iraq is one of the only internationally acclaimed consulting firms legally licensed to operate; a unique competitive advantage among its counterparts.

As a globally recognized consultancy firm, our multi-disciplined services allow us to tailor offerings to the needs of our clients, making EY Iraq the most well-informed and best positioned consultation service provider in Iraq.

For more information please contact us at baghdad.iraq@iq.ey.com

ESSAR PROJECTS

Essar Projects (EPL) is a class-leading Engineering, Procurement and Construction (EPC) contractor offering innovative execution and delivery solutions to its clients in multiple sectors for projects of scale and complexity, whilst managing diverse technological interfaces.

From its early beginnings as India's first independent marine contractor, EPL has developed an enviable capability spectrum. Essar Projects has successfully completed the EPC delivery of a 20 MMTPA refinery complex and a 10 MMTPA integrated steel plant on a turnkey basis.

Our lines of business spread across core minerals and metals, power, upstream oil and gas (including offshore), refining, and downstream sectors. EPL has also repackaged all of its marine, building and civil engineering activities into a comprehensive infrastructure capability.

For more information please visit www.essarprojects.com

"Our lines of business spread across core minerals and metals, power, upstream oil and gas (including offshore), refining, and downstream sectors."



EVERSHEDS

Eversheds is one of the world's largest international law firms. Committed locally, but connected globally, we have over 40 offices based in the world's major economic centres.

Eversheds in Iraq:

Eversheds is the only major international law firm to have offices on the ground in Iraq. Our Baghdad office was created through a merger with a well established regional firm, allowing us to offer an unmatched decade of experience in Iraq. Since that merger, we have also opened an office in Erbil.

Our Iraqi team has advised in areas such as foreign investment, mergers and acquisitions, commercial transactional work, litigation and arbitration and general corporate matters, often working in conjunction with our other international offices. We have a very successful record of completing and concluding transactions on the ground in difficult and challenging times.

Our Iraq practice is growing rapidly, despite the current challenges in Iraq.

Eversheds in the Middle East:

Eversheds is now one of the largest international players in the Middle East with offices in Abu Dhabi, Amman, Baghdad, Doha, Dubai, Erbil and Riyadh. Our lawyers represent a diverse range of clients from government bodies, multinationals and regional corporations to small and medium sized business and investors. These clients are drawn from a range of sectors, particularly energy, financial institutions, TMT, transport, education, health, real estate and construction and infrastructure.

Reason for our success:



Our lawyers are on the ground and offer vital local knowledge, crucial contacts and a thorough understanding of the culture.

We understand that law needs to be approached differently in the Middle East to elsewhere in the world. Our international expertise and experience, combined with local practices and customs, mean that we can deliver legal solutions that work in practice and provide our clients with the means to carry out their business at regional and global level.

For more information
www.eversheds.com
Iraq: Tawfiq Tabbaa
tawfiqtabbaa@eversheds.com
London: John Kemkers
johnkemkers@eversheds.com

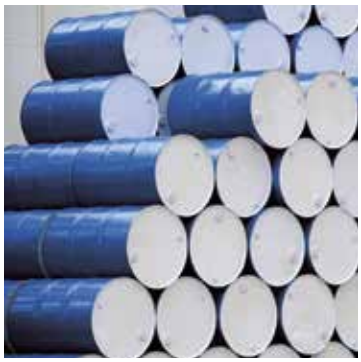
EXXONMOBIL

ExxonMobil is the world's largest publicly traded international oil and gas company, providing energy that helps strengthen growing economies and improve living standards around the world.



Kim Bates, ExxonMobil Managing Partner

This is ExxonMobil



ExxonMobil is the world's largest publicly traded international oil and gas company, providing reliable forms of energy that support growing economies and improve living standards around the world. ExxonMobil combines ingenuity, innovation and technology to deliver energy to a growing world. The company explores for, produces and sells crude oil, natural gas and petroleum products. An industry leader in almost every aspect of the energy and petrochemical business, ExxonMobil operates facilities or markets products in most of the world's countries and searches for oil and natural gas on six continents.

Our Upstream portfolio encompasses high-quality exploration opportunities across all resource types and geographies; an industry-leading resource base; a portfolio of world-class projects; and a diverse set of producing assets. We have an active exploration or production presence in 40 countries.

Our balanced Downstream portfolio includes refining facilities in 17 countries. We are the world's largest integrated refiner and lube basestock manufacturer, with a balanced portfolio of assets and flexible operations. Our high-quality products, combined with a strong global refining and distribution network, position us as a premier supplier around the world.

ExxonMobil Chemical is one of the largest chemical companies in the world, with a unique portfolio of specialty and commodity businesses that manufacture the building blocks for a wide variety of everyday consumer and industrial products. With state-of-the-art manufacturing capacity in 15 countries, we are well positioned to competitively meet the world's growing demand for chemicals.

We are proud to play a leading role in providing the energy the world needs to support economic growth, technological advancement and the well-being of communities around the globe.

For more information

www.exxonmobiliraq.com

G4S SECURE SOLUTIONS (IRAQ)

In Iraq, G4S combines the scale and resources of a large global business with strong local capabilities and expertise.



Angelique Lecorps, G4S

We have unparalleled heritage in Iraq, providing protective security, stabilisation and post-conflict reconstruction services to government and commercial organisations since 2003. Our business in Iraq is significant and a number of the world's leading companies trust us to provide a safe environment for their staff and operations. As well as providing security for international investors, including a number of large oil and gas companies, we offer secure support services, specialist training and advisory services and provide full security at Baghdad International Airport, including passenger screening, transportation, access control and document verification. We are legally registered and licensed to operate by the Iraqi Ministry of Interior and Ministry of Trade.



More than 80 per cent of our employees in Iraq are Iraqi. We actively train and develop our talented local employees whose deep knowledge and expertise is a great advantage in consolidating our long-term position in the country. Our strategy, over time, is to replace international staff with an Iraqi management team. We are fully committed to supporting economic development in Iraq and see ourselves as a long-term partner for the Iraqi government, offering world class solutions to match emerging requirements.

Our parent company, G4S plc, is listed on the UK FTSE 100 and Copenhagen Stock Exchange. As part of a large global plc, G4S SECURE SOLUTIONS (IRAQ) is accountable and answerable to its shareholders. This results in the highest levels of compliance and adherence to Government of Iraq legislation.

We not only provide physical security solutions but also risk analysis and intelligence advisory services to help our clients better understand the geopolitical landscape of Iraq and the implications of regional developments on personal and asset security and business continuity. Our team of analysts in Iraq work with our global risk analysts to offer a broad portfolio of intelligence services including pre-deployment threat assessments and risk mitigation advice at local, national and regional levels, as well as strategic reports on existing trends and emerging threats.

For more information visit www.g4siraq.com

GARDAWORLD

GardaWorld is a global risk management and security services business, and is the international division of Garda World Security Corporation, the largest privately owned security company in the world.

We have been working in Iraq since 2003. Our operations are divided into three regions: the Kurdish region in the North, Baghdad in Central Iraq, and Basrah in the south of Iraq.

We primarily serve clients in the oil and gas, diplomatic, and infrastructure sectors and our capabilities include: mobile and static security, security management, comprehensive diplomatic security, low-profile executive protection, and large static infrastructure security services, sophisticated information reporting, medical and CSR. We also provide concession-based security for five major exploration and production projects spanning 3,400 square kilometers.

Regarded as the pioneer in integrating locally trained personnel, we employ staff from all main religious groups and tribes to work with our multilingual expat team leaders and management. We undertake training programs for all in-country teams to raise local national skill levels and preparedness of our staff and facilitate greater staff retention. In early 2013 we opened a new training facility in Erbil to provide UK City and Guilds and Excel accredited training to our local national workforce.

We employ more than 2,000 staff across the country including: risk reporters, logistics support teams, medical support capability, signals and communications techs, unexploded ordnance (UXO)/explosive ordnance disposal (EOD) teams, motor transport officers, IT technicians, and watch keepers. We are committed for the long term to Iraq.



We believe in helping, however we can, the local communities in which we work from local employment to community relations. In Iraq we have several corporate social responsibility (CSR) projects running continuously throughout the country.

We use our fully equipped medical clinics and four-wheel drive ambulances, manned by qualified medics to conduct weekly community support and outreach clinics in the rural Kurdish region.

We support Women Health Volunteers in Baghdad who visit homes and in the Basrah region we run a rural medical facility.

We are fully licensed and compliant with all regulations and requirements in all of our countries of operation.

As a founding signatory of the International Code of Conduct for Private Security providers we are trusted by our clients as a transparent and responsible partner.

For more information
www.garda-world.com

GENEL ENERGY

Genel Energy plc is an Anglo-Turkish exploration and production company with world-class oil and gas resources.



Murat Özgül, CEO Genel Energy

We are the largest independent oil producer and holder of reserves and resources in the Kurdistan Region of Iraq (KRI), with a portfolio of high-quality assets with robust growth options over the short, medium and long-term.

Our assets

Genel Energy's core assets are located in the Kurdistan Region of Iraq. Our oil producing fields, Taq Taq (in which we hold a 44% interest) and Tawke (in which we hold a 25% interest), currently have an estimated gross proven and probable (2P) reserves of over 1.2 billion barrels of oil (bbls) and proven, probable and possible (3P) reserves of 1.75 bbls.

In the first half of 2015, our net production averaged 89,000 barrels of oil per day (bopd) and we have field development plans to increase this further over the course of the year.

Genel's world-class Miran and Bina Bawi gas fields, with 11 trillion cubic feet of grow gas resources, will assist the Kurdistan Regional Government in satisfying domestic gas demand and its obligations under the KRG-Turkey Gas Sales Agreement. The KRG is set to become a major gas producer, consumer and exporter, which will unlock significant value for both the region and Genel.

Taking advantage of the significant flexibility in our portfolio, our exploration strategy focuses on lower-cost onshore potential within our KRI and Africa licences. Adding resource through exploration remains a key objective for Genel and we will continue to add new opportunities where appropriate.

Our resources

Genel Energy has significant financial resources. With a cash balance of $470 million at the end of June 2015, our financial strength underpins future investment and growth in the KRI.

We have a world-class board and management team, with considerable experience in the oil and gas sector. With over a decade's experience in the KRI our operations team has a proven track record of delivery, and an in-depth knowledge of conducting business on the ground.

"In the first half of 2015, our net production averaged 89,000 barrels of oil per day (bopd)."

For more information

www.genelenergy.com

HWH & ASSOCIATES

HWH & Associates are a well established international engineering consultancy practice who have a strong international project base. The company is a British owned SME capable of meeting rigorous demands of technical and commercial requirements of construction and strategic development projects in Europe and the Middle East.



Peter Hunt, HWH & Associates

Our Iraq Work

We are making a significant contribution to the reconstruction and development of Iraq. We have a permanent presence and a proven track record of project delivery there since 2003, with offices in Basrah and Erbil, as well as project offices in the Rumaila oil field. We have a well-trained local and international staff of over 60 which is regularly increasing.

Our Key Capabilities

- Project and construction management including project tender documentation and cost analysis
- Environmental and social impact assessments for private and public clients
- Water and sewerage networks and treatment plants for urban and rural communities
- Marsh Arab Schools in traditional marsh Arab mudif style
- Topographical and geotechnical surveys of pipeline, wellheads and associated oil and gas facilities
- Agricultural planting and irrigation programmes
- Urban and rural waste management
- Power generation and distribution including renewable energy



- Urban and rural town planning with training programmes for municipalities and public sector clients

We are committed to the long-term growth of Iraq as there is a significant role for all in the re-development and stability of the country. We have a close working relationship with higher and vocational training centers such as Basrah and Salford Universities including partnering for local training and capacity building programs.

For more information

www.hwhassociates.com

ICR INTEGRITY

ICR is a group of five specialist companies that provide integrity, maintenance and repair services to the energy sector. Focussed on engineered composite repairs, weldless pipe to flange connections, on site machining & bolt tensioning, integrity monitoring and chemical injection solutions, ICR provides a range of cost effective solutions to its customers.

Our Services

- **Walker Technical Resources -** Engineered composite repair solutions for the rehabilitation of pipework, pressure systems and structures using our engineered composite technology, Technowrap™ which is applied without the requirement for hot work
- **Quickflange -** installation of permanent pipe-to-flange connections when performing pipe repair, maintenance or modification work using our patented Quickflange technology, removing the requirement for welding or hot workAsset integrity monitoring solutions – specialising in internal and external monitoring of process facilities
- **MOSS** – Specialise in providing engineered mechanical solutions including onsite machining, hydraulic bolt tensioning, spark erosion services plus associated consultancy and engineering support
- **NECE** – Specialise in providing asset integrity monitoring solutions and deliver a comprehensive approach to integrity monitoring including corrosion monitoring, thermography, optical gas detection, chemical monitoring, sand monitoring, data management, oilfield microbiology and consultancy
- **CIU** – Specialists in chemical injection solutions with a focus on portable chemical injection metering pumps on a rental or sale basis, bespoke new build systems, repairs & maintenance, equipment spares, training and consultancy

ICR has a network of offices in the UK, Norway, UAE and Australia which supports our operational teams across the globe

ICR in Iraq

ICR is committed to in-country value within all of the territories where we operate and develops the competence of local people to deliver its services. Presently 95% of work in country is carried out by Iraqi nationals. All training conforms to in-house competency and assessment processes which are then tailored to the individual and are performance monitored.

ICR has an active presence in Iraq through its composite repair services delivered by Walker Technical and mechanical on site services provided by MOSS in conjunction with our local Iraqi contracting partner.

For more information visit www.icr-world.com

KAR GROUP

KAR oil & gas is a vital sector in the Kurdistan region's economic development and KAR sees our own expansion and growth as vital to this development. KAR wants to have an internal pipeline network within Kurdistan to deliver oil & gas to develop industry and power our growth.

Less than five years ago, the Kurdistan region was completely dependent on outside sources for our fuels and energy needs. Today we are moving towards complete sufficiency.

KAR is a privately owned company, established in 1999 with its main headquarters in Erbil with branch offices in most Iraqi Governorates in addition to the offices abroad in Turkey, Jordan and representative in UAE and USA. KAR began its work in the field of engineering and construction projects and focused mainly on the strategic projects in the energy sector (Oil, Gas and Electricity). KAR has accomplished nearly 2400 projects since 2003 in major parts of Iraq province in the rehabilitation of the roads, water supply, sanitation, communication, constructions of schools and hospitals.

A part of these projects, KAR has constructed a housing complex in Ashti City with total number of 4500 residential units besides multi story apartment buildings, in addition started the construction of Banu Mall, constructing of 13 story building for KAR main headquarter, and constructing KAR City complex in Duhok with total number of 1000 residential units. KAR Company executed many projects in the field of Oil and Electricity including Khurmala Oil Field, Erbil refinery, several electrical substations in Erbil and Duhok, Najaf cement factory and recently constructing Khurmala Power plant with a capacity of 1000 MW.

For all projects, the total number of KAR employees reaches 34000 including specialized engineers, designers, technicians, procurement and construction. KAR is composed of a group of affiliate KAR each being specialized in different type of activity including: investment, construction, transportation, procurement and supply, insurance, security and indicated in profile underneath.

"KAR has accomplished nearly 2400 projects since 2003 in major parts of Iraq province in the rehabilitation of the roads, water supply, sanitation, communication, constructions of schools and hospitals."

For more information visit
www.kar-k.com

KBR

KBR are world leaders in complex programme management, support services, logistics and training.

KBR has touched many aspects of people's lives; from helping to give households heat, light, fuel, gas and water; to maintaining transport networks, and providing total support for the armed forces at home and abroad. Every single one of our projects has a tailored and structured approach to Health & Safety, no matter what size or level of complexity. With health and safety at the very heart of our business, our aim is to be recognised as the safest contractor in the industry.

Going the extra mile

We commit to going that extra mile to deliver projects and services quickly and efficiently. KBR's ability to help governments and organisations implement and deliver high profile transformational programmes gives us an edge on our competitors. We have decades of project and programme management experience in the private and public sectors and have consistently achieved cost-effective and reliable results. No job is too big, small or challenging. We pride ourselves on being reliable, innovative and most importantly, safe.

Our reach

KBR's global reach and size means that we can tackle any project, anywhere in the world. Our programmes range from building the first grassroots liquefied natural gas facility in Egypt, to managing the construction of 30 highways in Qatar, to providing comfortable living accommodation for some 18,000 United Kingdom military and civilian personnel under a 35-year contract.



Our people

Our success is based upon the quality of our people. We are a strong organisation because we recruit the best talent from many different cultures, races and backgrounds. Our teams work closely with our customers to deliver real value to their projects and programmes and their local communities. We understand our customers' budgetary and operational requirements and we always provide flexible and dependable solutions, even when objectives change; allowing our clients the freedom to focus on what they do best.

For more information visit www.kbruk.co.uk or www.kbr.com

KCA DEUTAG

KCA Deutag is one of the world's leading drilling and engineering contractors. The company operates approximately 100 drilling rigs in over 20 countries, employing more than 9,000 people in Africa, Europe, Russia, the Middle East, the Caspian Sea, South East Asia and The Americas.



Rodrigo Rendon, KCA Deutag

KCA Deutag in the Middle East

The Middle East is a significant area of growth for KCA Deutag's land operations. The company current rig count in the region consists of 11 rigs in Oman, 4 rigs in Iraq (North and South of the country), 2 rigs in Pakistan and 1 rig in the UAE. In 2014, the safety performance of KCA Deutag in the Middle East was three times better than the Middle East equivalent reported by the International Association of Drilling Contractors. Some examples of this performance include rig T-34 in Pakistan which achieved 11 years without a lost time incident and more recently, rig T-221 which posted more than 2 years lost time incident free.



Strong growth

Within the Middle East, Iraq is a key market. The company started its activities there in 2009, engaging in various discussions with clients, the community and local stakeholders. We were awarded our first contract in Iraq in 2010. It was to deliver drilling operations for an integrated service company in the Zubair field. The rig selected to work on this contract was the T-601 which was a new build unit particularly suited to Iraq's desert terrain. Since then, the company has expanded operations in the country, drilling several wells with exceptional performance. KCA Deutag recently mobilised rig T-80 to also work in the Basra region.

Our philosophy

In every country where KCA Deutag operates, the philosophy is to build a local organisation which delivers value to the local economy. Our Iraq operation has circa 68% of its job positions occupied by Iraqi nationals, some of whom hold senior drilling crew positions.

For more information

www.kcadeutag.com

KINGSTON UNIVERSITY

Kingston University is the largest higher education provider in south west London, with more than 21,000 students studying undergraduate and postgraduate courses across a wide range of disciplines.



Lesley-Jane Eales-Reynolds

Through a comprehensive range of study programmes, and as a growing force in research and a pioneer in e-learning, Kingston offers an education community that reflects the interests and needs of the public and private sectors.

Areas of teaching excellence range from a unique partnership with St George's, University of London – offering inter-professional courses in healthcare, social work and education; to internationally-renowned expertise in fashion and design; to the Kingston MBA that is taught in Moscow. The University's Centre for Higher Education Research & Practice is leading in the development of academic practice through innovative programmes of study and research.

Research plays a central role at Kingston. Through a variety of cutting-edge projects and the development of multi-disciplinary centres of research excellence the University has made significant strides in creating a broad range of industry-acclaimed research which specifically addresses key areas of interest to Iraq and IBBC members.

Kingston was one of the first university members of the IBBC and is represented on the IBBC Education working group by its principal council member, Professor Lesley-Jane Eales-Reynolds. This group has been exploring with the Iraqi cultural attaché how UK higher education can work more closely with higher education in Iraq.

For more information
www.kingston.ac.uk



KUWAIT ENERGY

Kuwait Energy is an independent oil and gas company actively engaged in the exploration, appraisal, development and production of hydrocarbons. Since establishment in 2005, we have built a high-quality, diversified portfolio of oil and gas assets in the MENA region.

Building strong relationships

We have been present in Iraq since September 2007, when we signed a Memorandum of Cooperation with the Iraqi Ministry of Oil to provide a technical study of the Siba gas field in the south of Iraq and train a number of personnel. This allowed us to provide technical support and training while giving us an opportunity to better understand the technical challenges of operating in Iraq, the result of which lead to winning a 20 year gas development and production service contract for the Siba field, signed In June 2011, granting the company operatorship and 45% revenue interest. Simultaneously, a 20 year gas development and production service contract was signed for the Mansuriya field with a 22.5 revenue interest.

While working in Iraq, we have built strong relationships with national oil and gas companies and key Iraqi decision-makers and officials. In the context of these relationships, we provide valuable technical expertise, advice and assistance to the national oil and gas companies and local governments on oil and gas projects that are important to Iraq and to local economic development.

Contributing to the community

We consider Corporate Social Responsibility an obligation rather than just philanthropy or risk management. We firmly believe that CSR contributes towards adding value to the Company, as well as making a positive difference in the lives of world citizens, with a particular focus on underprivileged communities in our countries of operations.

Recent examples of our CSR work In Iraq includes providing schools with modern equipment and supplies to help improve educational standards to children in the Siba area, sponsored sewing workshops for 30 underprivileged women also in the Siba area, and inviting female students of petroleum engineering from the University of Technology in Baghdad to join a two-week program at our offices in Kuwait where they learned about exploration and production management. We have also been active in providing basic needs and supplies to underprivileged families in the Basra governorate.

For more information
www.kuwaitenergy.co

MANAGEMENT PARTNERS

At MP, our mission is to create sustainable value for our clients in their key business and management areas through our leading industry & functional expertise, local market knowledge, cultural insights, and on-the ground delivery capabilities.



Scott Munden, Partner, Management Partners Iraq

Management Partners is an international management consultancy advising leading public and private sector institutions from North America, Europe and the Middle East on their activities in the Arabian Gulf countries with a focus on UAE, KSA and Iraq.

We support our clients in various areas incl. corporate strategy, business and technology transformation, capability building and specialized market research. We serve our clients in numerous sectors incl. telecom, healthcare, oil and gas, retail and public sector.

Our team consists of partners and consultants who worked previously in senior positions at top-tier consultancies like McKinsey, Oliver Wyman, and ATKearney. Our consultants are fluent in English and Arabic, ensuring to bridge any potential language or cultural barrier.

We deliver consulting services in the highest quality standards to our clients by providing leading industry and functional expertise combined with local market knowledge, cultural insights, and on-the ground delivery capabilities.

Management Partners in Iraq

Iraq combines great opportunities with unprecedented challenges. Overcoming these challenges requires deep insights regarding the Iraqi market and culture as well the ability to execute and deliver on the ground.

Since 2010 Management Partners has been supporting public and private sector clients to overcome their various business and management challenges in Iraq and to improve their performance.

We have advised international organizations as well as many Iraqi government entities including the Ministry of Finance, Ministry of Industry and Minerals, Ministry of Housing and Construction and the Ministry of Oil.

The spectrum of our work in Iraq ranges from conducting market/sector assessments, developing strategic business plans, building institutional capabilities, setting-up new organizational units, modernizing business processes and supporting institutional restructuring.

From our office in Baghdad our local and international consultants are able to work closely with the local organizations of our clients as well to coordinate and follow-up with government stakeholders in Iraq.

Our success in Iraq is based on our ability to provide global leading expertise on the ground, with cultural insight and deep local market and business knowledge.

For more information please contact us at contact@m-partners.biz and visit our website at www.m-partners.biz

MOBY GROUP

MOBY Group is a leading media, entertainment and communications company with a focus on emerging and frontier markets extending from Central Asia to the Middle East and beyond.

Headquartered in Dubai, the Group owns and operates 17 businesses in eight markets, serving over 300 million people. MOBY Group's principal activities include TV and radio broadcasting, production, publishing, music, sports and strategic communications.

Since its inception in 2003, MOBY Group has developed unique skills and expertise in launching and building media businesses in high-growth, emerging, and frontier markets.

The group's strategy is to build on its successes in its existing markets and identify new opportunities and markets that have historically been neglected, underdeveloped or inefficiently managed. The company also seeks to expand its reach regionally and globally through new initiatives via online and digital platforms.

In August 2014, MOBY Group launched LANA TV, an Iraqi free-to-air satellite TV channel that brings world-class programmes to millions of Iraqi families and youth inside and outside of Iraq. This channel is managed by a top team of Iraqis in LANA TV's headquarters in Baghdad, Iraq and delivers top rated programmes from all around the world, of different genres including drama, romance, action, thriller and comedy, as well as locally produced content. LANA TV offers all of its international content dubbed exclusively in the local Iraqi dialect – a first in Iraq.

LANA TV's programmes are fresh, engaging and dynamic and its connection with the audience is not limited to on-air broadcasting. LANA TV's viewers are able to continue to enjoy what's on offer by interacting and communicating online across all social media platforms. LANA TV engages daily and creates a dialog with its audience, offering exclusive content, trailers, contests and more on the best and most relevant social media platforms such as Facebook, YouTube, Twitter, Google+ and Instagram.

"Since its inception in 2003, MOBY Group has developed unique skills and expertise in launching and building media businesses in high-growth, emerging, and frontier markets."

For more information
www.mobygroup.com

MOTT MACDONALD

For the past decade Mott MacDonald has been quietly playing a significant role in developing essential services and assisting in improving the quality of life for people across southern Iraq.



Bob Phillips, Mott MacDonald

We are a US$2bn global consultancy providing engineering, management and development services across 12 core business sectors. We have over 16,000 staff and work in 140 countries.

Mott MacDonald has worked in Iraq since the late 1950s, helping deliver projects in the power, water, sanitation, telecommunications, buildings, transport, bridges, airports and oil and gas sectors. Contacts developed with local consultants, contractors, planners, municipal authorities and other clients have endured to this day.

Since 2003, our experience and network of contacts have been of major advantage, helping us deliver effective emergency relief and reconstruction projects. We are a registered company with the Iraqi Ministry of Commerce and its offices are staffed principally by Iraqi professionals.

Initial reconstruction work was geared to providing essential services – power transmission, water supply, sanitation, bottled gas and fuel stations. Today, we are primarily involved in oil and gas and power projects, including PMC services to Gazprom Neft in the Badra field, detail design services to CNPC in Maysan, Biodiversity studies to Shell in the Majnoon field, and consulting services on a single to combined cycle conversion in Erbil power station.

Today Mott MacDonald has a site-based presence in the Badra field and Erbil and maintains our strong connections in Basrah. We have pursued a policy of employing Iraqi nationals, providing local opportunities for local people. Our policy is to ensure that local staff receive the same training and benefits of employment as do their counterparts in Mott MacDonald worldwide.

Staff are expected to live by our PRIDE values – Progress, Respect, Integrity, Drive and Excellence – a rigorous ethical code that is a condition of employment for all who work for us. This governs our collective approach to customers and stakeholders, underpins the technical quality of our work and makes explicit our opposition to unethical behaviour.

Mott MacDonald is committed to helping build Iraq's future peace and prosperity, and to our own long-term future in the country. Iraq still requires huge investment across all core sectors and we believe that, through our broad range of skills and with international inward investment, we can play an important role in improving the quality of life for people across the country.

For more information
www.mottmac.com

NAJAF CHAMBER OF COMMERCE

Najaf Chamber of Commerce was founded in February, 1950, becoming the first to be founded in an Iraqi district. The city is a very important centre of commerce, trade and industry.



Eng. Zuhair Mohammed R. Sharba

The Chamber is a professional commercial establishment with independent financial and administrative status. It is led by Chairman, Engineer Zuhair Mohammed R. Sharba.

It has 55 employees and is the only chamber in Iraq that has four centres to support its activities. They are:

1. Najaf Small Business Development Centre
2. Tourism Development Centre
3. Najafi Centre for Women in Business
4. Research & Studies Centre



Since its foundation, it has sought to protect and support the interests of business people across the region.

In the last few years, the tasks and functions of the Najaf Chamber have increased and extended because of the changes to the economic system and regulations. The Chamber gives expert advice to help promote further economic awareness and understanding for its members, and is determined to help them achieve their aims and ambitions. This in turn helps the people of Najaf, developing and improving the city economically and socially.

The Chamber also plays a major role in promoting the city internationally. To this end, it has signed a number of agreements with foreign organisations and is looking forward to developing many more.

For more information, go to:
www.najafchamber.com

OLIVE GROUP

Olive Group was founded in 2001 and provides a suite of risk management solutions ranging from armed guarding through to camp construction and life support services.



Martin Rudd,
Chief Executive Officer, Olive Group

We protect people, essential services, critical assets and infrastructure for governments, international organisations and corporations in the world's most demanding environments.

Olive Group has merged into the Constellis Group of companies, which form the world's largest dedicated risk management company. Together, the companies in the group offer unparalleled resources and capability to support our clients in difficult environments. As part of the merger, Olive Group has been given operating control of Edinburgh International.

Iraq

Olive Group was one of the first companies to enter Iraq in 2003 and has since operated in the Iraqi market as a fully registered and licensed entity – Al Zaitoon. Olive Group is a leading provider of security solutions across the country and have acquired extensive expertise in supporting projects on behalf of governments, international corporations and NGOs.

Olive Group and EI have regional offices in three key cities – Baghdad, Basrah, and Erbil. Our Iraqi businesses have appointed Iraqi Directors, and typically maintain a current workforce of over 3,000 Iraqi personnel, with our contracts employing 90% Iraqi personnel. Olive Group is committed to the 'Iraq First' initiative which not only looks to procure from Iraqi suppliers as a primary source, but also mentors Iraqi staff.

Olive Group is committed to operating safely and with proper Governance and Controls exercised through internal Quality Management Systems. Following a rigorous audit, Olive Group became the first private security company globally to achieve accredited certification against the PSC.1 standard for private security companies in Iraq.

Our Capabilities:

- Mobile & Static Security services incl.: Training, Risk management, Security Advisory, Embedded staff
- Maritime protective services
- Aviation & airport security
- Insight Risk
- Camp construction & life support
- Logistics
- Mine action
- Crisis Response
- Outsourced security management
- Fleet management
- Risk management

For more information olivegroup.com

PENSPEN

Penspen is committed to shaping the delivery of tomorrow's energy by providing complete, customised engineering solutions across the entire project lifecycle.



Michael Simm,
Executive Vice President

With over 60 years of expertise, we help our clients develop new energy assets through customised engineering and project management solutions, and assist with the rehabilitation of existing energy assets to maximise productivity and efficiency.

Working Across the Energy Industry

We provide a broad range of services to the energy industry, including engineering, project management, asset management, asset integrity, training and software products.

From engineering expertise for major field development projects in the Middle East to risk assessments for maturing assets in Mexico, we support clients across the world in the onshore upstream, midstream and downstream sectors.

Our engineering and asset management capabilities cover the full range of offshore production facilities, from subsea production system architecture to oil and gas transportation networks.

A Global Reach

Penspen was established in the UK and has grown to become a truly global organisation with major offices in London, Houston, Villahermosa, Abu Dhabi, Bangkok and Singapore. With experience in over 100 countries, we leverage our global engineering expertise and capabilities to ensure our clients receive first-class expertise on all projects, regardless of region or size.

Member of the Dar Group

As a member of the Dar Group, Penspen is part of an international network of engineering firms, comprising over 13,000 staff, serving a wide range of industries with a broad set of capabilities.

Penspen in Iraq

Penspen is a founding member of the Iraq Britain Business Council (IBBC) and has a strong and active presence in Iraq. Our office in Basrah specialises in engineering and project management, asset integrity and provides engineering services for full field development projects, storage facility projects, and operations and maintenance projects. Penspen is currently registered with all major operating companies in Iraq.



For more information, please visit www.penspen.com

PERKINS+WILL

Perkins+Will believe that design has the power to positively transform people and the planet. As curious, agile, and adaptable professionals, we craft solutions that inspire our clients and their communities, create positive long-term environmental, economic, and social change, and set new paradigms for the future.



Jones Lindgren, Perkins + Will

Perkins+Will has been joining forces with globally recognized clients to set worldwide standards for design innovation and exceptional service since 1935. We have been providing master planning and architectural design for leading Iraqi clients since the 1980's.

We are architects, interior designers, urban designers, landscape architects, consultants, and branded environment experts who approach design from all scales and perspectives. Our staff of 1,500 professionals brings together high design, functional performance, and social responsibility to advance project goals.

The firm combines a deeply humanistic approach with results-driven pragmatism to create dynamic spaces for people. Research-focused and inventive, every day we reimagine how space can be used to foster stronger ties between people, communities, the built environment, and nature. With nearly 1,000 LEED® Accredited Professionals, sustainable design and the use of healthy building materials are fundamental to our process. Our transformative designs help students learn better, patients heal faster, business teams perform stronger, and city dwellers have more meaningful daily experiences.

Perkins+Will has leveraged its core competencies and global reputation to forge success stories across the Americas, Asia, Africa, the Middle East and Europe. As part of the Dar Group with Dar Al Handasah, IBBC member Penspen, T.Y. Lin International, R&H Railway, Pierre-Yves Rochon, IPA Energy + Water Consulting and Landrum & Brown, Perkins+Will has been immersed in international projects for decades. The current growth and vibrancy of the development market in Iraq is an ideal example of where our culture and design ideals align with specific clients and regions.

Areas of practice

- Corporate + Commercial
- Civic + Cultural
- Healthcare
- Higher Education
- Hospitality + Residential
- K-12 Education
- Science + Technology
- Sports + Recreation
- Transportation

Disciplines

- Architecture
- Branded Environments
- Interiors
- Landscape Architecture
- Planning + Strategies
- Urban Design

For more information www.perkinswill.com

PETROFAC

Petrofac is an international oilfield service company, constantly evolving, innovating and creating value for its stakeholders.

For over 30 years we have been building our capability, increasing the scale and scope of our service offering. Today, Petrofac can provide services to customers across the entire spectrum of the oil and gas asset life cycle, on either a stand-alone or integrated basis, under flexible commercial models which are tailored to a customer's needs.

Our teams:

- design and build oil and gas infrastructure
- operate, maintain and manage assets and
- train personnel

We are fully committed to investing in our long-term presence in Iraq; we work closely with the National and International Oil Companies present in country, as well as potential local partners and contractors who can support us. We also work with local communities to help them share the benefits of energy production.

We are currently engaged on a range of projects worth more than US$1 billion:

- Majnoon oil field – awarded by Shell, a contract to provide engineering, procurement and construction management for the development of a new early production facility
- Rumaila oil field – an inspection, maintenance and repair contract for BP, covering rotating machinery, degassing stations and cluster pumping stations
- Badra oil field – engineering, procurement, construction, pre-commissioning, commissioning and start-up work on the Badra developments central processing facility for Gazprom
- Crude Oil Expansion Project – awarded by Iraq's South Oil Company, a contract to provide offshore operations and maintenance services for the new oil export facilities

Employing local talent is something Petrofac tries to do in every market, and Iraq is no exception. We continue to recruit actively in the local market to support both current and anticipated projects. There is potential to help people develop new skills or keep their skills up to date. We have several training contracts in place, and our training business is expected to grow when the Rumaila Operating Organisation academy opens.

For more information visit petrofac.com

PERSONAL TRANSITION SERVICES

Personal Transition Services Ltd (PTS) is an Iraqi registered logistics company specialising in providing bespoke services for both new and existing International companies operating in Iraq.



David Brown, PTS

PTS is a company that has been running logistics services in the Basrah region of Iraq for three years. The company is registered as a logistics provider in Iraq and provides services to Government contactors as well as private companies.

Our services include (but not restricted to):

- Secure transport
- Secure accommodation
- Airport services
- Airline ticketing (as ticketing agents for Qatar Airways)
- Visas
- Camp construction consultancy



Our core services are aimed at companies with a view to newly setting up operations in Iraq and those companies already established but with extended projects that require a more bespoke service. Our aim is to provide industry best practise services with more realistic commercial rates.

For further information on PTS please visit our website at www.ptsgp.co.uk

PwC

PwC is one of the world's largest providers of assurance, tax, and business consulting services. We believe the best outcomes are achieved through close collaboration with our clients and the many stakeholder communities we serve. So every day, 161,000 PwC people in 154 countries work hard to build strong relationships with others and understand the issues and aspirations that drive them.



Alistair Kett, PwC

Strategy for success

At PwC, we measure success by our ability to create the value that our clients, our people and the wider investing public are looking for. We choose to build on our years of success and fulfil an inspiring future vision to be "The professional services firm of choice."

Our strategy is to achieve our vision by building trust and enhancing value for our clients and their stakeholders, while setting high standards for the conduct of business and leading our profession. We strive to be the professional advisors that help clients solve complex business problems. We aim to enhance their ability to build value, manage risk, and improve performance in today's fast-changing, complex and challenging business climate.

Established in the region for 40 years, PwC is in: Bahrain, Egypt, Iraq, Jordan, Kuwait, Lebanon, Libya, Oman, Palestine, Qatar, Saudi Arabia and the United Arab Emirates, and has over 2,500 people. Complementing our depth of industry expertise and breadth of skills is our sound knowledge of local business environments across the Middle East.

PwC in Iraq

PwC in Iraq is an integral part of PwC's growing network in the Middle East region. The firm combines in-depth knowledge of the Iraqi economy, regulations, local business standards and customs with extensive coverage, breadth of resources, and quality assurance.

PwC has operated in Iraq since 2006 through our co-operating firm in Baghdad and our fully fledged PwC office at The English Village, Erbil, Kurdistan.

PwC Iraq is led by country senior partner Ismail Maraqa who has been working there for over eight years leading major Government transformation projects and assisting international corporations set up operations in Iraq.

Our co-operating firm F.H. Al-Salman & Company was established in Iraq in 1975 by Mr. Farquad Al-Salman, FCCA, who qualified in the UK as a chartered certified accountant.

In 2002 F.H Al-Salman and Company was incorporated as the first Iraqi firm in the field of public accounting and auditing and it is now in the process of being registered as a fully fledged PwC firm.

The main activities of PwC Iraq includes providing advisory, tax, and audit services for key government entities, the UN and banks, financial institutions, oil and gas companies, industrial, agricultural, and trading shareholding and limited companies within the Iraqi private sector.

For more information www.pwc.co.uk

RESTRATA

Restrata is a global security, safety and technology company headquartered in the Middle East. Via our twenty regional offices, we have a permanent delivery capability spanning five continents.



At Restrata we design, implement, operate and maintain cutting-edge security, safety and technology solutions in challenging environments worldwide.

Restrata has invested heavily in developing a methodology to deliver 'turnkey' technology solutions (Security Systems, Information Technology, Telecoms) to support major construction projects for Critical National Infrastructures (CNI) in challenging environments.

Our approach offers more effective, integrated communications and security, while concurrently reducing the reliance on the cost of manned guarding. Our commitment to human resource development and knowledge transfer means that the technology we implement is operated effectively by our local and international partners alike.

Restrata Iraq

Innovative Technical Solutions in support of simple security operations; Restrata is delivering consultancy, systems installation and integration and ongoing training and maintenance support, for technical security systems used by International Oil Companies and Ministry of Oil across Iraq.

Operating across the country, Restrata's delivery of turnkey security solutions is designed to support seamlessly the ongoing security operations needed to support the oil and gas industry in Iraq and provide redundancy within these systems to allow for future development and growth. Ongoing projects in Rumaila, Majnoon, West Qurna, Khor Al Zubayr and Baji demonstrate both Restrata's operational reach in Iraq and the recognition it has achieved for delivering successfully integrated solutions across a range of security technologies.

Our Capabilities

- Critical National Infrastructure Protection
- Intelligent Transport Systems
- Safe City Solutions
- Border Systems
- Pipeline Protection
- Aviation Security
- Port & Maritime Security
- Strategic Consulting
- Security Consulting & Systems Design
- Engineering
- Tracking (powered by SecureLocateTM)
- Incident Management & Response
- Services and Support
- Communications

For more information www.restrata.com

SABA

In 1995 SABA Group International General Trading & Contracting Company W.L.L was established. The express purpose of the founding partnership was to provide a professional freight forwarding service to the global business community.



TM, Saba

The prime factor in the SABA business modus was and is; cost effective logistic solutions for both National and International customers in the commercial and Government sectors.

SABA owns a multi-faceted and diverse fleet of vehicles enabling customers to move their products economically from one country to another. SABA's fleet has the capability of delivering wide load and oversized shipments of up to 300 tons.



SABA has the experience and logistical strength in depth to competitively bid for contractual work on a Global level. Being a trans-leading transporter within the Gulf Region, SABA has redefined the freight forwarding service industry for targeted time delivery. The supply of transport, all stores and equipment; as well as security falls well within the infrastructure strengthened by GPS tracking on all its equipment's.

SABA focus is and has always been on Project cargo handling and mainly in the Oil & Gas and Infrastructural development project Logistics since its inception. Over the years working with MNC projects in Iraq, Kuwait and the Middle East SABA's reputation is well recognized as a state of art Logistics service provider at International level.

Since the opening of the Kuwait borders in May 2003, SABA has concentrated on providing safe and secure door-to -door logistics solutions from any part of the world to destinations within Iraq. SABA established its Branch office in Basra City in June 2003.

The SABA ethos is to provide its clients with a service that leaves nothing to chance. Planning being 95% of any logistic challenge, you can rest assured that your business will receive the highest attention to detail. SABA's chain of Freight Forwarding alternatives and Logistic Solutions are available to you conveniently, at cost effective prices.

For more information
www.sabafreight.com

"SABA's reputation is well recognized as a state of art Logistics service provider at International level."

SAIPEM

Saipem is a leading global general contractor, with a full range of project management, engineering, procurement, construction and installation services, with distinctive capabilities in the design and execution of large-scale offshore and onshore projects, particularly in oil and gas markets.

Saipem has a growing focus on activities in remote and difficult areas, as well as on major technological challenges, such as deep water exploitation, gas monetisation and liquefaction, heavy and unconventional oil production and conversion, and many others.



Iraq portfolio

Over the years, Saipem's portfolio in Iraq has been built on successfully executed projects and a proven ability to be the leader in the supply of engineering, procurement and construction services across the region.

Saipem is steadily expanding its presence in Iraq wherever it has or can develop significant competitive advantages.

With headquarters in Baghdad and with an operational centre in Dubai for project management and technical personnel, the Saipem team has successfully designed and built a life support camp in North Rumailah that provides accommodation, administrative offices, training centre, recreation facilities and logistic base. The Camp's strategic location provides an excellent staging point for transportation, deliveries and services to support the ongoing projects.

Iraq team

Saipem Iraq team is an international team of over 500 engineers drawn from 50 nationalities, all experts in their respective fields.

Along with its strong international content, Saipem has always been the leader in maximising local content, namely the amount of project work performed close to project sites, most often in new emerging economies. This applies to executing engineering locally, as well as to maximising procured supplies and subcontracts from local vendors.

For more information www.saipem.com

"Along with its strong international content, Saipem has always been the leader in maximising local content, namely the amount of project work performed close to project sites, most often in new emerging economies."

SEVERN GLOCON GROUP

Severn Glocon Group's progressive control valve engineering has helped oil and gas operators maximise safety and profitability for more than 50 years. We solve complex technical challenges with intelligence-led innovation.



Colin Findlay, Severn Glocon Group



We have been trading with oil and gas operators in Iraq since the 1980s. Our principal business is the design and manufacture of control and choke valves for extreme conditions and severe service applications. Valves from 1 inch to 42 inches nominal bore are custom designed then manufactured at our own facilities in the UK and India. In 2015 we introduced Instrument Management to complement our valve services.

Advanced support for established and mature plants is also a core area of expertise. We have established Severn Valve Solutions Iraq (SVSI) to provide focused aftermarket services. The Rumaila based facility incorporates a 1,000m2 repair shop, well-furnished containerised mobile workshops for in situ repair and maintenance as well as a staff of more than 70 multidiscipline personnel.

To date, SVSI has been appointed by Rumaila Operating Organization (ROO) and Basrah Gas Company as part of the initiative to rehabilitate and expand the Rumaila field for the benefit of the Iraqi people. Our mission is to assist in the improvement of output and reliability with best-in-class valve technologies and engineering skill.

The contracts cover management of valve maintenance, safety compliance support and technical services. There is a strong focus on nationalisation and localisation. A key performance indicator is the enablement of local employees to supervise operations in collaboration with a small number of technical experts from overseas.

To this end, we create opportunities for both skilled and unskilled local nationals through a strategic framework of recruitment and training. The locals we employ progressively take on higher levels of responsibility, creating a sliding scale where their technical capability steadily increases and the need for expatriate support diminishes over time.

For more information:
www.severnglocon.com
www.severnglocon.com/divisions/severn-valve-solutions-iraq

SHEFFIELD HALLAM UNIVERSITY

Sheffield Hallam University has enjoyed a strong relationship with Iraq for more than a decade and we are a proud member of the IBBC.



Philip Jones, Sheffield Hallam University

We have developed numerous partnerships with organisations in Iraq, including the Ministry of Higher Education and the Ministry of Health. We want to continue working with Iraqi organisations to help shape professional workforces of the future.

Sheffield Hallam is one of the largest universities in the UK with over 700 undergraduate and postgraduate courses with eight subjects ranked in the top 20 in the UK (The Times and Sunday Times, 2015).

Our courses are designed in consultation with partners in business, industry and the public sector to ensure students gain the skills and knowledge required by employers.

We are in the top five modern universities for our research, with 65% of our research ranked internationally excellent in the UK's 2014 Research Excellence Framework.

For more information www.shu.ac.uk



"Sheffield Hallam is one of the largest universities in the UK with over 700 undergraduate and postgraduate courses with eight subjects ranked in the top 20 in the UK."

The Times and Sunday Times, 2015

SHELL

Shell's presence in Iraq dates back to the early days of the development of the Iraqi oil and gas industry, including the discovery of the Kirkuk oil field in 1927.



Hans Nijkamp, Shell

Shell is contributing to the reconstruction of Iraq's energy infrastructure by a developing a material gas based business across its portfolio of operations.

Its upstream asset the Majnoon Oil Field has the potential to provide associated raw gas that could be processed in its midstream Joint Venture (JV) the Basrah Gas Company (BGC), whose products could in turn feed future downstream activities.



As operator of Majnoon, Shell has transformed the field into a world class producing asset that safely and consistently produces an average of 220,000 barrels per day.

In parallel the international oil company (IOC), is making progress to bolster Iraq's gas utilisation strategy through its First Commercial Production (FCP) Sweet Gas project at Majnoon.

It is designed to capture associated natural gas, which is currently being flared, to send it to the North Rumaila power station. The first gas train is expected online sometime later this year.

Shell's other gas gathering operation in Iraq, BGC, plays an important role in the country's flaring reduction efforts by capturing, treating and monetising associated natural gas flared from the three oil fields of West Qurna 1, in which Shell holds a 19.6% interest, Zubair and Rumaila.

The JV recently achieved a raw gas processing record of 551 mmscf/d of gas and a LPG production record of 3075 tonnes per day, volumes last seen a decade ago that provide enough dry gas to light up millions of homes.

Shell signed a Heads of Agreement with the Ministry of Industry and Minerals in Q1 2015 to commence project definition on an integrated petrochemicals complex, Nebras, in Southern Iraq to help to unlock the country's industrialisation potential.

Community development programmes are at the heart of Shell's activities and a partnership with the AMAR International Charitable Foundation is proving pivotal. The partners provide mobile health clinics to reach remote locations and a road safety project which targets families, women and empowers young children to help improve road safety standards across Basrah.

For more information www.shell.com

SKA INTERNATIONAL GROUP

The SKA International Group (SKA) is a company synonymous with the highest standards in fuel, aviation and logistics services. We specialize in moving people, equipment and products smoothly and safely in hostile and challenging environments.



Mike Douglas, SKA International

Headquartered in Dubai, SKA's operations have now expanded to over 700 employees operating in 8 countries, making us a truly global player.

SKA's diverse capabilities in Iraq include a wide range of Fuel Distribution and Fuel Supply Chain Management, Aviation Services, Ground Logistics, Life Support Construction and Operations and Security Services. Our SKA team has been operating in Iraq since 2003 making us the pioneer and the undisputed experts in frontier logistics solutions.

Besides providing turnkey fuel and logistics solutions, SKA is now constructing and operating major fuel storage facilities in the regions we operate. Our state of the art 50KT Fuel Storage Terminal at the Port of Khor Al Zubair in Southern Iraq will soon expand to 90KT of import and export storage capacity. SKA supports the fast growing demand for imported refined products for domestic market as well as supplying to international oil companies.

SKA capabilities in Iraq include:

- Certified Commercial Aviation Fuel Supplier at all Iraq Airports for Commercial, Military and Cargo aircraft
- Licensed Refined Petroleum Products and Additives Importer and Distributor to the MOE / SOMO and a growing customer base in Iraq
- Expert in Expeditionary Fuels Solutions
- Fixed Wing and Rotary Air Charter Service Provider including Medevac
- Extensive Land, Sea and Air Logistics and Transport Solutions
- Warehouse, Storage, Freight and Customs Clearance Solutions
- Life Support – Facility Operations

Our extensive experience, remarkable safety record and diverse capabilities ensure we are well equipped to deal with the changing dynamics of your business needs. We have built a solid reputation of providing excellent professional services for our diverse customer base and are able to deliver results on time and with the utmost professionalism and confidence.

SKA is a long-term player in Iraq and we have invested substantially in many projects despite the unstable and volatile environment. These investments are pivotal to both local economic growth and local employment. Today, close to 70% of our employees are local Iraqi nationals, and SKA will continue to invest in local communities in which we operate.

For more information ska-arabia.com

SNC-LAVALIN

SNC-Lavalin is a Tier-1 firm offering client-focused, end-to-end engineering and construction solutions across upstream, midstream and downstream oil and gas projects, as well as mining and metallurgy, infrastructure and power. We are recognized globally for our agile and responsive approach, delivering world-leading projects safely, on time and on budget.

From early studies and front-end engineering design (FEED), through to construction, completions and commissioning, maintenance, shutdowns and turnarounds, and sustaining capital services, our local coverage enables us to provide comprehensive services to our clients quickly, reliably and competitively.

We have been operating in the Middle East for over 40 years. With over 10,000 professionals across the Middle East including more than 1,400 multi-discipline engineers, we are one of the largest contractors in the region with a proven track record of delivering projects successfully. In Iraq, we are currently supporting several clients on projects ranging from pipelines to oil processing facilities.



Recognized globally for our agile and responsive approach, our extensive pool of in-house technical experts allows us to meet specific client requirements regardless of a project's size, location or complexity. Our engineering centers in the United Arab Emirates, Qatar, Saudi Arabia and India support projects globally, further strengthening our local expertise.

Our Kentz Field Operations team is world renowned for providing specialist construction and technical field services. With over 6,000 construction personnel across the Middle East, we have the ability to construct, commission, maintain and enhance our clients' assets in the most challenging and hostile environments, safely and to schedule.

Founded in 1911, SNC-Lavalin is one of the leading engineering and construction groups in the world

and a major player in the ownership of infrastructure. From offices in over 50 countries, SNC-Lavalin's employees are proud to build what matters.

For more information
www.snclavalin.com

Solar Turbines
A Caterpillar Company

SOLAR TURBINES

Solar Turbines, a subsidiary of Caterpillar Inc., is the world's leading manufacturer of industrial gas turbine packages, with more than 15,000 units and over two billion operating hours of experience in 100 countries.

Our products from Solar Turbines play an important role in the development of oil, natural gas, and power generation projects around the world. Products include gas turbine engines (rated from 1590 to 30,000 horsepower), gas compressors, gas turbine-powered compressor sets, mechanical-drive packages, and generator sets (ranging from 1.1 to 22 MWe), as well as a broad range of customer support services to enhance the performance, safety and life of your equipment. A culture of customer care – from project concept throughout the equipment's life – is the foundation of Solar's commitment to providing the highest quality customer experience.

Sales and service personnel operate from over 100 global locations, close to 30 overhaul and repair centers, and several strategically located parts warehouses. The Solar service organization sets the standard for service excellence, with nearly 3,000 field service personnel uniquely experienced, qualified, and familiar with the language, culture, and business customs in the location where they work. To support Iraqi installations that group of well-trained engineers are located in our Middle East district office located in Dubai, United Arab Emirates. The engineers provide around-the-clock customer service, spare parts, training, and technical support.

Solar Turbines was selected to supply the 72 MW of power required for the Al-Ahdab Oil Field in Iraq, providing nine, 8 MW Taurus™ gas turbine generator sets to the site. The reliability of the gas turbines is critical to production, as the Taurus gas turbine generator sets supply the power to self-support the plant so that it can operate on a continuous production schedule.



In addition, Solar has supplied several 15 MW Titan™ Mobile Power Units to Iraq for oil and gas production, as well as multiple compressor set and mechanical drive packages for oil and gas production, transmission, and power generation.

For more information
www.mysolar.cat.com

SOUTH GROUP CORPORATION

Founded in 2003 the South Group Corporation (SouthGroupCo) serves both the local and international clients in the Basra Governorate.



Mr Ibrahim Aqeel Al Khalidy, SGC

South Group Co has responded positively to the post-conflict challenges of reconstruction and the rehabilitation and development of the oil & gas industry in southern Iraq.

SouthGroupCo has undertaken many significant construction and Unexploded Ordnance (UXO) risk management projects achieving an annual turnover of $60m in 2011.

The SouthGroupCo continues to extend its engineering and UXO capabilities to meet the needs of an expanding client base in southern Iraq.

SouthGroupCo strongly believes in the importance of Corporate Governance. We try to balance the interests of the different stakeholders. Good entrepreneurship, including integrity and transparency of decision-making by the Managing Board as well as proper supervision of this management are the starting points for SouthGroupCo Corporate Governance. The Company also wishes to pay due consideration to the interests of the local community which we active through our sponsored NGO Al-Janob.

"The SouthGroupCo continues to extend its engineering and UXO capabilities to meet the needs of an expanding client base in southern Iraq."

SouthGroupCo comprises the 8 companies offering the following range of services:

- UXO Risk Management
- Security
- Piling
- Automotive Services
- General Trading
- Logistics
- Reinforced Concrete
- General Construction
- Mineral Water
- NGO Al-Janob

For more information
www.southgroupco.com

SSH

SSH is a world class Architecture and Engineering Consultancy with extensive experience in delivering major projects throughout the MENA region.



Karen Mort,
Business Development Director

With ten offices across the globe and a local office in Iraq, we are fully committed to applying international best practice and our regional expertise to building and infrastructure projects that will boost the economic development of Iraq.

Our Legacy

For more than 50 years, SSH has provided consultancy services for high profile building, infrastructure and construction supervision projects. We have an unrivalled reputation as respected project leaders, innovative designers and trusted strategic partners of choice in the MENA region. We promote best practice in architecture and engineering and maintain the highest ethical standards of business. We are committed to collaborating openly and respectfully with local, regional and international partners and suppliers.

Supporting Iraq's Development

We have first-hand experience of rejuvenating and transforming the built environment by enriching the urban fabric, re-shaping the landscape and celebrating local culture. We also have a successful track record in overcoming technical challenges and delivering high quality architecture and engineering.

SSH at a Glance

- We are Kuwait's longest running architecture and engineering consultancy, established in 1961
- We are a trusted strategic partner of the world's leading design firms
- We have offices in Kuwait, Oman, Qatar, London, UAE, Iraq, Bahrain, Algeria and South Africa
- Our services include master planning, infrastructure, building design and construction supervision
- We designed many of Kuwait's iconic buildings, major developments and principal road systems
- We are ranked number 1 in the world by the World Architecture Magazine for Cultural projects
- We are ranked in the top 100 global consultancies by World Architecture Magazine, 3rd in the MENA region
- Our experienced team apply international know-how and local knowledge to bring design integrity to every project

For more information

www.sshic.com

STANDARD CHARTERED

We've operated for over 150 years in some of the world's fastest growing markets across Asia, Africa and the Middle East.



We are a leading international banking group, with around 86,000 employees and a 150-year history in some of the world's most dynamic markets. We bank the people and companies driving investment, trade and the creation of wealth across Asia, Africa and the Middle East, where we earn around 90 per cent of our income and profits. Our heritage and values are expressed in our brand promise, Here for good.

Standard Chartered PLC is listed on the London and Hong Kong Stock Exchanges as well as the Bombay and National Stock Exchanges in India.

In 2013, Standard Chartered inaugurated its headquarters in Iraq, and its first branch in Baghdad. This move makes it the first international bank to have on-the ground presence in the country. In 2014, Standard Chartered inaugurated its second branch in Erbil, Kurdistan region.

The Bank aims to play a key role in the development of Iraq's financial sector and be an active participant in the economic growth of the country. Standard Chartered's main aim is to meet the increasing banking needs of its international clients who are increasingly active in Iraq, notably in the power, oil, telecoms and infrastructure sectors and aims to support large government projects.

The Bank offers Transaction Banking, Project and Export Finance, Structured Trade Finance, Financial Markets services, Capital Markets and Corporate Finance solutions in the country to its existing multinational clients operating in the country.

For more information please visit www.sc.com

STIRLING GROUP

The Stirling Group is a leading provider of Health, Safety, Security and Environment (HSSE) and support services to the Middle East and Africa (MEA) oil and gas industry.



Angus Neil, Stirling Group

Stirling Group offers services covering the entire HSE spectrum including Emergency Preparedness and Response, Process Safety, Industrial Firefighting, Workforce development in occupational HSE and technical Oil and Gas, Health and Safety Services and Safe Journey Management (SJM) including In Vehicle Monitoring Systems (IVMS). These services are provided through consultancy, provision of equipment and technology, provision of technical manpower or as retained outsource services.

With over 20 years of experience operating in challenging environments, Stirling Group has built strong, market focused solutions to address the specific and evolving HSE requirements that face our oil and gas industry clients.

We are fully committed to sustaining local operations and the development of Local National talent. Our training contracts with NOCs and IOCs are carried out through fully compliant, in-country operations in Algeria, Iraq, UAE, Malaysia, Indonesia and UK. Training courses that take place in Iraq, either in multiple client locations in the south or in our own training facility in Kurdistan, are conducted in Arabic, Kurdish and English or as appropriate at facilities outside the country. Our expat staff draw on a wealth of experience working in Iraq, and alongside Iraqis, however most of our teams are Iraqi. This includes full industrial firefighting teams.

This year we have built our own state of the art training facility in Erbil that is able to provide the full breadth of our HSE training courses. We continue to develop our partnerships in South Iraq to deliver technical and HSE training. We have also this year established OBI Telematics to lead our SJM business. We are a RoSPA accredited company for driver training and are now the sole distributer for Navman Wireless which provides market leading IVMS technologies. We also remain the sole distributer for Drager safety products in Iraq.

Stirling Group works with local companies, who operate in-line with local laws and regulations, paying social security and employing local staff. Furthermore we believe in sustainability and the development of a future Iraqi labour force, and fully support this through ab-initio training to the up-skilling of established labour forces, to ensure continuous growth and development of next generations.

We continue to support charitable projects aiding local communities including Amar Foundation.

For more information visit www.stirling-group.com

TRADE BANK OF IRAQ

Trade Bank of Iraq – wholly owned by the Government of Iraq – was established in July 2003 to facilitate Iraq's international trade and the reconstruction of the country after the expiration of the UN Oil-For-Food Programme.



Hamdiyah al-Jaff, Trade Bank of Iraq

The bank quickly developed into a highly credible and effective organisation. In a short period of time, TBI built relationships with an international network of 134 prime banks – the consortium banks being at its core – covering 63 cities in 39 countries.

This gave TBI a truly global reach, a competitive advantage and the ability to provide a diverse range of services.

TBI achievements

TBI started with a relatively humble capital of US$ 96.1 million in 2003. The paid up capital was increased to US$ 427.35 million in 2008.



The shareholders' equity increased to US$ 1.5 billion as at the close of 2010.

An early success was signing agreements with 17 of the largest export credit agencies around the world.

Another was the fact that TBI was one of the first Iraqi banks to receive lines of credit from major international financial institutions.

TBI has a prudent credit policy in place, and among the many other 'firsts' the bank can claim is the introduction of Iraq's first fully automated online banking system, being the first Iraqi bank to issue VISA credit cards, and the development of the first nationwide network of ATMs in the country.

Presently, we are rolling out ATMs across the country.

TBI is also the most experienced Iraqi bank in the issuance of letters of credit and letters of guarantee.

TBI awards

TBI has been voted in 2007, 2008, 2009 and 2011 as best trade bank in the Middle East by Trade and Forfaiting Review Magazine, London and GTR has nominated TBI as the best bank in business continuity in 2010 after the bank was a target of terror attack and then it was able to return to normal working within in less than 2 working days.

The Banker Magazine has nominated TBI on top 500 banks in the Middle East in August 2011.

For more information

www.tbiraq.com

UB HOLDING COMPANY

UB Holding Company began its activities through the family agriculture business and has fast emerged as one of the leading production and trade companies in Iraq.



Ahram Food factory has nine large manufacturing halls, with space available for further expansion.

Here, numerous food and beverage products are manufactured including one of UB Holding's biggest successes, and one of Iraq's biggest brands: Life Water

Life Water's production capacity currently stands at 5 million bottles per day.

Our achievements in Iraq

Iraq Oil Company is another key arm of UB Holding, and undoubtedly a pioneer in the petroleum sector in Iraq. Throughout its history, the company has been actively trading several petroleum products in both the local and international markets. These products include fuel oil, naphtha, benzene, and diesel.

In May 2005, the company established the first private sector petrol station in Iraq. It is currently in the process of building 14 more stations. It owns two petroleum storage tanks in Erbil and Zakho.

UB Holding also owns a lubricant factory that produces engine oil, as well as a logistics company called Burak Logistics that transports our petroleum products throughout Iraq. We are also currently in the process of building a refinery, which will have a capacity of 60,000 barrels of oil per day.

Established in 2010, Legacy Construction is another subsidiary responsible for the construction of a host of projects in Iraq, including brand new 5-star hotels in Erbil, Sulemaniya, and Dohuk; a state of the art amusement park in Zakho and a cable car system in Dohuk.

Our vision

UB Holding firmly believes investment is key to further development in Kurdistan and it is eager to discuss with international investors and the business community its aims for accomplishing economic prosperity.

For more information

www.ubholding.com

"Iraq Oil Company is another key arm of UB Holding, and undoubtedly a pioneer in the petroleum sector in Iraq. Throughout its history, the company has been actively trading several petroleum products in both the local and international markets."

UNATRAC

Unatrac Ltd is the International Sales Company for the Mantrac Group and is based near London. Through our sister company Iratrac, we are the exclusive Caterpillar dealers for Iraq. We are a family-owned business and are very passionate about what we do.

Iratrac employs over 200 people through the four branches in Baghdad, Erbil, Basrah and Rumaila. We offer full sales and product support on the complete range of Caterpillar machinery, power generation systems and spare parts.

Unatrac in the UK supports customers who wish to buy on an offshore basis. The sales team have extensive expertise in providing a high level of technical assistance to ensure the right selection of machine, power generation system and spare parts.



They are supported by our expert staff who handle the customs and shipping documentation to offer customers the complete service. When buying through Unatrac, full product support is given by the Iratrac team guaranteeing maximum productivity for our customers.

The Mantrac Group are the Caterpillar dealers in nine other countries on three Continents.

For more information
www.unatrac.com

"Unatrac in the UK supports customers who wish to buy on an offshore basis. The sales team have extensive expertise in providing a high level of technical assistance to ensure the right selection of machine, power generation system and spare parts."

UNIVERSITY OF WOLVERHAMPTON

The University of Wolverhampton, based geographically in the centre of the UK, has an international reputation for knowledge transfer from universities into business practice – promoting the introduction of new technologies and techniques in local and regional businesses and enterprise.

The University of Wolverhampton is a vibrant, modern university with 24,000 students including 2000 international students studying in UK and in our partner institutions worldwide.

8 schools in 4 faculties offer specialisms in Engineering, IT, Business, English Language, Social Sciences, Applied Sciences, Arts, Leisure Industries, Healthcare, Law (including Oil and Gas), International Development and Training and much more. Specialised courses all hold international recognition and approval by regulatory bodies.

Knowledge. Innovation. Enterprise. As The University of Opportunity, we pride ourselves on these three tenets. They underpin our strategies in learning and teaching, in research, and help us to engage with the business world.

That is why we play a vital role in the region's economic and cultural development and why our expertise is increasingly sought by international partners. Current projects in Nigeria, Oman, Kazakhstan, Poland, Croatia and India promote local economic impact by supporting businesses and employers – promoting the application of research and development in the workplace and in-service courses for employees. Our work in Northern Nigeria has been awarded The Guardian's International University Project of the Year and the Praxis Unico Award for Best Collaborative International Project.



We believe university graduates are valuable assets to the global economies they will come to serve; businesses come back to us because we provide them with solutions that help them to sustain their future.

Our vision for higher education goes beyond opening minds and widening individual horizons, and we look forward to playing a role in the development of similar expertise in Iraqi universities.

For more information www.wlv.ac.uk

"8 schools in 4 faculties offer specialisms in Engineering, IT, Business, English Language, Social Sciences, Applied Sciences, Arts, Leisure Industries, Healthcare, Law (including Oil and Gas), International Development and Training and much more."

UPSTREAM TECHNICAL CONSULTANTS

Upstream Technical Consultants Limited is a privately-owned recruitment consultancy, established in the UK in 1998, with a branch office in Iraq since 2014. Upstream provides skilled Exploration & Production specialists to Oil & Gas operators worldwide.

Its core business lies within the disciplines of Drilling & Completions, Reservoir & Petroleum Engineering and Geology & Geoscience.

What makes a good a recruitment organisation?

Upstream believes that the most effective recruitment agencies should be able to provide skilled and experienced practitioners, closely matching their clients' requirements, in the minimum of time. The basis of the agent's role is to maintain contact with significant numbers of the most skilled people, tracking their career paths and identifying their most advantageous next career move. The agent should be selecting the most suitable people from this pool to match its clients' specific requirements, current or planned. The best relationships allow free flow of information. To this end, regular, but always meaningful, communication should be encouraged between agent and client.

A few observations

- The recruiter's role is pro-active as well as reactive.
- Dealing with staff and consultancy placements require differing techniques and approaches.
- Flexibility is essential in meeting operators' often demanding requirements.
- Increasing and sharing industry knowledge, with time spent getting to know each other, reap rewards for both operator and recruiter.
- Technology has provided huge benefits, in terms of communication and the swift transmission of masses of information, yet recruitment still relies heavily on personal relationships.

How is Upstream different?

Firstly, we differentiate ourselves by our knowledge: Our directors and senior staff each have over 25 years' technical recruitment experience, the vast majority of which has been within the oil & gas sector. Secondly, we specialise, dealing solely in Drilling & Completions, Geology & Geoscience, Reservoir & Petroleum Engineering. Lastly, we are transparent in our business dealings with both our clients and hired consultants. We believe this to be a unique combination of skills and practises.

Please visit our website at:
www.upstream.uk.com

VITOL

The Vitol Group is a global energy and commodities company. Founded in Rotterdam in 1966, today the company has almost 40 offices worldwide – with its largest operations in Geneva, Houston, London and Singapore. The group's turnover in 2014 was $270 billion.



Chris Bake, Vitol

Physical crude oil and refined products supply, logistics and distribution are at the core of the business, but are complemented by refining, shipping, terminals, exploration and production, power generation, mining and retail businesses.

Investing in refineries and expanding downstream businesses

Vitol's expanding downstream network is supported by Vitol's own refining businesses and its long-term relationships with refiners globally. Today the group has a total refining capacity in excess of 350 kbpd and supplies 2.7 million bbls/day of crude oil and feedstocks.

These supply Vitol's expanding downstream businesses in Africa, Australia and Europe.

In Africa, Vivo Energy distributes Shell branded products across 16 countries– it is responsible for over 1400 petrol stations and is opening circa 100 stations each year. Its commercial business supplies Africa's growing mining and resource sector with fuels and lubricants and, working with Vitol Aviation, it supplies jet fuel to over 20 airports.

Vitol will complement this through an additional investment in Nigeria's leading downstream company Oando Downstream, giving it exposure to Nigeria's fast growing economy.

Vitol is invested in Australia's growing downstream sector through Viva Energy, which was formed following the acquisition of Shell's downstream business in Australia. Viva supplies circa 30% of South Australia's fuel needs, through both imports and products refined at the Geelong refinery, Victoria which it owns.

In Europe, Varo Energy is a growing downstream business, comprising refineries, storage and logistics and a distribution network, including a large and established service station network. Strategically positioned to benefit from Europe's most robust economies, Varo Energy is looking to consolidate assets across a fragmented sector.

Vitol in Iraq

Vitol has a long history of serving the energy sector in Iraq. In 2003 Vitol was the first international oil company to supply much needed petroleum products, alongside substantial credit and financing facilities. We continue to work closely with SOMO, lifting crude and responsibly supplying products and offering our expertise where applicable.

Vitol also remains committed to investing in appropriate infrastructure projects, such as terminal facilities at Umm Qasr.

For more information www.vitol.com

WEIR GROUP

Weir Oil & Gas Services is a wholly owned subsidiary of Weir Group PLC listed in the FTSE 100, and is one of the largest engineering companies in the UK.



Vikas Handa, Weir Group

Established in 1871 with headquarters in Glasgow, Weir Group's annual revenues were over $3.8 billion in 2014, of which more than half came from the provision of services and aftermarket support.

Weir employs more than 15,000 people globally and has been providing equipment and services to the Middle East since the early 1900s. From its base in Dubai, the group employs over 1,300 people serving customers across the Middle East, Africa, Europe and CIS through the most extensive service network in the region. The businesses provide maintenance and engineering workshop services to primarily upstream Oil & Gas customers.

Weir Oil & Gas Services manufactures and repairs valves, wellheads, API pressure control equipment and OCTG accessories. Our portfolio includes rental equipment, manufacturing and inspection services for drilling, work over, and completion operations and various OCTG premium threading licenses across the Middle East.

Weir in Iraq

Weir has been in Iraq for many decades – most recently from 2003 working on various projects. From our recently opened state-of-the-art facility in Basrah, Weir manufactures, repairs and has inspection services for API pressure control equipment and OCTG accessories in Iraq. Weir offers a comprehensive engineering support, operations and maintenance management for a complete range of equipment in Iraq backed by Weir OEM technology. Our recent contract with LUKOIL comprises of general maintenance services for the West Qurna-2 oilfield in Southern Iraq.

Services that we provide in Iraq include repair, overhaul, installation, commissioning and supply of spares for all types of pumps, compressors, Turbines, motors, heat exchangers, safety & control valves and instrumentation. We have a rapid response to emergency breakdowns, and fast turnaround of site and workshop repairs. Weir has experience and capability to meet demands of the oil and gas industry.

World class service

Weir provides world class services and cost effective solutions for uninterrupted availability of customers' equipment for optimum plant output as well as quick delivery of oilfield equipment.

For more information

www.weir.co.uk

Zaha Hadid Architects

ZAHA HADID ARCHITECTS

Zaha Hadid Architects is global leader in pioneering research and design investigation. Each of our projects builds on over thirty years of exploration in the interrelated fields of urbanism, architecture and design.



Charles Walker, Zaha Hadid Architects

Zaha Hadid, founder of Zaha Hadid Architects (ZHA), was awarded the Pritzker Architecture Prize (considered the Nobel Prize of architecture) in 2004 and is internationally known for her built, theoretical and academic work. Born in Baghdad, Hadid studied mathematics at the American University of Beirut before moving to London in 1972 to attend the Architectural Association School and founding Zaha Hadid Architects in 1979. Hadid has since held numerous chairs and guest professorships at universities around the world including Columbia, Harvard and Yale universities. She is currently a professor at the University of Applied Arts in Vienna.

ZHA's work explores the rigorous interface between architecture, urbanism, landscape and geology as the practice integrates natural topography and human-made systems, leading to innovation with new technologies. Collaborating with corporations that lead their industries, together with the implementation of new construction techniques and materials, has further advanced the practice's diversity and knowledge.



ZHA is working on a diversity of projects worldwide including the New National Stadium for the Tokyo 2020 Olympic Games, the Middle East Centre at St. Antony's College Oxford University and 520 West 28th Street in New York. ZHA's portfolio also includes cultural, corporate, academic, sporting and infrastructure projects across Asia, the Middle East, Europe and the Americas, in addition to national institutions such as the Central Bank of Iraq and the Iraq Council of Representatives Parliament.

Hadid's outstanding contribution to the architectural profession continues to be acknowledged by the world's most respected institutions. In 2010 and 2011, her designs were awarded the Stirling Prize, one of architecture's highest accolades, by the Royal Institute of British Architects. Other awards include UNESCO naming Hadid as an 'Artist for Peace', the Republic of France honouring Hadid with the 'Commandeur de l'Ordre des Arts et des Lettres', TIME magazine included her in their list of the '100 Most Influential People in the World' and in 2012, Zaha Hadid was made a Dame by Queen Elizabeth II.

For more information
www.zaha-hadid.com

ZAIN

Zain in Iraq first provided its services in 2004 as MTC Atheer and after the acquisition of Orascom-Iraqna both companies were rebranded to become Zain-Iraq in January 2008.

Having the largest network in the country, Zain-Iraq currently prides itself as having 12 million customers who enjoy the securest and most affordable cellular services.



Our services

Zain-Iraq provides a wide range of mobile telephony and various services like MMS, GPRS, other data services and recently Blackberry.

The company has excelled itself in bringing about a huge number of services in order to cope with the increasing demand all over the country and to meet the requirements of its expansion to Kurdistan.

Of course this wide coverage will certainly increase Zain market share and expand its customer base but the company is also contributing to the economic prosperity of Iraq by creating thousands of work opportunities for all Iraqi citizens.

Zain hopes to move into the Iraqi stock market. It also hopes to encourage other investment ventures to follow suit.

Social sustainability

Zain has many projects which fall under the social sustainability category to enhance the education sector in Iraq. The company was the first to build internet cafes in many universities. Special attention is also paid by Zain to the health sector and it collaborated with health authorities to disseminate health awareness. It even organised massive campaigns for blood donation which became a bi-yearly activity.

Zain developed a joint effort with the AMAR International Charitable Foundation headed by Baroness Nicholson of Winterbourne. Both worked together to leverage joint resources to support a huge base of impacted segments of Iraqi society. This collaboration recently extended to Baghdad after starting in the southern Iraq marshes.

For more information

www.zain.com

IMAGE GALLERY



Top: *Iraq Prime Minister Haider Al Abadi at a meeting in London WITH Baroness Nicholson of Winterbourne*

Below: *HE Dr Ibrahim Al Alum opening joint IENA-IBBC Conference in Basrah*





Above: *Iraq's Speaker of the Parliament, Mr Saleem Al Jabouri, and a delegation of Iraqi's MPs meet Baroness Nicholson of Winterbourne and Patrick Schumacher and Muzhan Majidi of Zaha Hadid Architects*

Below: *IBBC members and special guests at Cumberland Lodge.*



Top: *Dr Alastair Niven, Associate Director of IBBC, Hans Nijkamp, Vice President of Shell, Samer Al Omari, Business Development Director of Restrata, Baroness Nicholson, Christophe Michels, COO of IBBC and Richard Cotton, Commercial Adviser of IBBC.*



Middle: *The IBBC Council Meeting held at Cumberland Lodge on 11th July 2015.*



Bottom: *IBBC Chairman and Members with Basrah Governor, Dr Majid Al–Nasrawi, and Provincial Council Representatives at a dinner hosted by IBBC in Basrah.*



Below: *Jack Pringle of Perkins+Will Pringle Brandon, Deputy Minister of Housing and Construction Dara Al Rasheed, Mr Akeel Al Khalidy of the Basrah Provincial Council, Dr Anne Kerr of Mott MacDonald Kevin Pye of G4s, Peter Speight of G4S, and Charles Walker of Zaha Hadid Architects at the Built Environment panel at IBBC Spring Conference.*







Middle left: *IBBC Members Representative in Iraq, Mr Rasmi Al Jabri, with Mr Al Sudani, Chairman of Basrah Chamber of Commerce, and Mr Al Anbary, Chairman of the Kerbala Chamber of Commerce.*

Middle right: *Iraq's Minister of Transport, Baqir Jabr al-Zubeidi, addresses the audience at IBBC Spring Conference*



Bottom left: *Philip Usherwood, CPO of BP, Vikas Handa, Managing Director of Weir Group, Sara Akbar, CEO of Kuwait Energy, Hans Nijkamp, Vice President of Shell, and Andrew Farquhar, Manging Director of GardaWorld participate at the Oil and Gas panel at the IBBC Spring Conference at the Mansion House.*

Below: *Deputy Minister for Scientific Research Prof. Fouad Kasim Mohammad, EU Ambassador Jana Hybaskova, Iraq Minister of Higher Education Dr Hussain Al Shahristani, Amir Ramzam, Director of the British Council in Iraq, and IBBC Executive Chairman Baroness Nicholson participate at the Higher Education panel at the Baghdad Investment Conference.*



Right: *Dr Husein Anbaki, PM's Advisor, Dr Mehdi Al Alak, PM Chief of Staff, Mohammed Al Delaimy, Standard Chartered Bank, and Bishr Baker, E&Y, participate at the Private Sector Reform panel, Baghdad Investment Conference.*



Middle left: *Jaafar Al Hamdani, President of the Iraqi Federation of Chambers of Commerce*



Middle right: *Dr Sami Al Araji, Chairman of the National Investment Commission of Iraq*



Bottom: *HE Samal Sardar, KRG Minister of Industry and Trade, welcomes IBBC Chairman and members*



Below: *IBBC meet the Oil Minister in Baghdad. Left to right: Christophe Michels, IBBC, Peter Turner, SKA, MoO Chief of Staff, Chris St George, Olive Group, Dr Jaafar Oklany, Shell, Mike Douglas, SKA, Hans Nijkamp, Shell, Amin Jafar, Dome Group, Baroness Nicholson of Winterbourne, HE Abdul-Mehdi, Iraq's Oil Minister, Vikas Handa, Weir Group, Maamoun Aboukhamis, UB Holding, Dan Menard, Garda World, Hassan El Boukhari, PWC, Andrew Kennet, Aegis*











Above left: *Baroness Nicholson with the Chairman of the National Investment Commission (Baghdad), the Governor of Erbil, the Governor of Dohuk, the Governor of Kerbala, the Chairman of the Federation of Iraqi Chambers of Commerce, KRG Minister of Foreign Affairs and other distinguished participants at the Erbil Investment Conference.*

Above right: *Dara Al Khayat, President of the Kurdish Federation of Chambers of Commerce and Industry, Rasmi Al Jabri, IBBC Representative, and Baroness Nicholson of Winterbourne.*

Middle: *From left to right, Mr Aziz Ahmed, DPM Chief of Staff, Mr Andrew Kennet, Aegis, Mr Vikas Handa, Weir Group, DPM Dr Shaways, Baroness Nicholson of Winterbourne, Mr Chris St George, Olive Group, Christophe Michels, IBBC, and Mr Samer Al Omari, Restrata*

Bottom: *Baroness Nicholson meets Hoshyar Zebari, Iraq's Minister of Finance*

THANK YOU!

I would like to express my deepest thanks to all contributors, not least the Prime Minister of the United Kingdom the Rt. Hon. David Cameron and the Prime Minister of the Republic of Iraq Dr Haider Al-Abadi. Thanks also to Dr Sami al-Araji, chairman of Iraq National Investment Commission and to Frank Baker, HM Ambassador to Iraq.

My gratitude also goes to individual corporations for their contributions.





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Executive Chairman, IBBC
UK Trade Envoy for Iraq

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Iraq Britain Business Council (IBBC)

IBBC facilitates business, trade, investment, human resources, training and transfer of technology, and know-how into the Republic of Iraq, seeking to bring together Iraqi, British and international companies and public sector bodies through a joint platform identifying mutual interests and common goals.

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